

# Interim report 9 months 2021/2022

October 1, 2021 -June 30, 2022

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# thyssenkrupp in figures

|  |           | Full group        |                   |         | Group – continuing operations <sup>1)</sup> |                   |                   |         |      |
|--|-----------|-------------------|-------------------|---------|---|-------------------|-------------------|---------|------|
|  |           | 9 months<br>ended | 9 months<br>ended |         |   | 9 months<br>ended | 9 months<br>ended |         |      |
|  |           |                   | June 30, 2022     | Change  | in %  |                   | June 30, 2022     | Change  | in % |
| Order intake                                   | million € | 25,260            | 33,906            | 8,646   | 34  | 25,260            | 33,906            | 8,646   | 34   |
| Sales  | million € | 24,575            | 30,571            | 5,996   | 24  | 24,575            | 30,571            | 5,996   | 24   |
| EBITDA   | million € | 1,006             | 2,533             | 1,527   | ++  | 1,023             | 2,525             | 1,502   | ++   |
| EBIT <sup>2)</sup>                             | million € | 284               | 1,396             | 1,112   | ++  | 301               | 1,387             | 1,086   | ++   |
| EBIT margin                                    | %         | 1.2               | 4.6               | 3.4     | ++  | 1.2               | 4.5               | 3.3     | ++   |
| Adjusted EBIT <sup>2)</sup>                    | million € | 564               | 1,901             | 1,337   | ++  | 564               | 1,901             | 1,337   | ++   |
| Adjusted EBIT margin                           | %         | 2.3               | 6.2               | 3.9     | ++  | 2.3               | 6.2               | 3.9     | ++   |
| Income/(loss) before tax                       | million € | 5                 | 1,102             | 1,097   | ++  | 23                | 1,094             | 1,071   | ++   |
| Net income/(loss) or earnings after tax        | million € | (168)             | 801               | 969     | ++  | (151)             | 792               | 943     | ++   |
| attributable to thyssenkrupp AG's shareholders | million € | (231)             | 746               | 978     | ++  | (214)             | 738               | 952     | ++   |
| Earnings per share (EPS)                       | €         | (0.37)            | 1.20              | 1.57    | ++  | (0.34)            | 1.19              | 1.53    | ++   |
| Operating cash flows                           | million € | (222)             | (1,267)           | (1,044) |   | (219)             | (1,266)           | (1,048) |      |
| Cash flow for investments                      | million € | (861)             | (802)             | 59      | 7   | (861)             | (802)             | 59      | 7    |
| Cash flow from divestments                     | million € | 973               | 593               | (380)   | (39)  | 973               | 593               | (380)   | (39) |
| Free cash flow <sup>3)</sup>                   | million € | (110)             | (1,475)           | (1,365) |   | (107)             | (1,475)           | (1,368) |      |
| Free cash flow before M & A <sup>3)</sup>      | million € | (953)             | (2,042)           | (1,089) |   | (953)             | (2,042)           | (1,089) |      |
| Net financial assets (June 30)                 | million € | (3,986)           | (1,969)           | 2,017   | 51  |                   |                   |         |      |
| Total equity (June 30)                         | million € | 10,756            | 14,085            | 3,329   | 31  |                   |                   |         |      |
| Gearing (June 30)                              | %         | 4)                | 4)                |         | _   |                   |                   |         |      |
| Employees (June 30)                            |           | 101,592           | 97,152            | (4,440) | (4)   |                   |                   |         |      |

<sup>1)</sup> See preliminary remarks.

<sup>47</sup> See predimining remarks.
<sup>21</sup> See reconciliation in segment reporting (Note 09).
<sup>35</sup> See reconciliation in the analysis of the statement of cash flows.
<sup>40</sup> Due to the strongly positive total equity and the reported net financial assets, the significance of the gearing key ratio is of no relevance.

#### thyssenkrupp interim report 9 months 2021 / 2022 thyssenkrupp in figures

|  |           | Full group                            |                                       |         |      | Group – continui                      | ing operations <sup>1)</sup>          |        |      |
|--|-----------|---------------------------------------|---------------------------------------|---------|------|---------------------------------------|---------------------------------------|--------|------|
|  |           | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | Change  | in % | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | Change | in % |
| Order intake                                   | million € | 8,770                                 | 9,946                                 | 1,176   | 13   | 8,770                                 | 9,946                                 | 1,176  | 13   |
| Sales  | million € | 8,676                                 | 10,950                                | 2,273   | 26   | 8,676                                 | 10,950                                | 2,273  | 26   |
| EBITDA   | million € | 584                                   | 953                                   | 369     | 63   | 585                                   | 953                                   | 367    | 63   |
| EBIT <sup>2)</sup>                             | million € | 332                                   | 305                                   | (27)    | (8)  | 334                                   | 305                                   | (29)   | (9)  |
| EBIT margin                                    | %         | 3.8                                   | 2.8                                   | (1.0)   | (27) | 3.8                                   | 2.8                                   | (1.1)  | (28) |
| Adjusted EBIT <sup>2)</sup>                    | million € | 266                                   | 721                                   | 455     | ++   | 266                                   | 721                                   | 455    | ++   |
| Adjusted EBIT margin                           | %         | 3.1                                   | 6.6                                   | 3.5     | ++   | 3.1                                   | 6.6                                   | 3.5    | ++   |
| Income/(loss) before tax                       | million € | 223                                   | 180                                   | (43)    | (19) | 224                                   | 180                                   | (44)   | (20) |
| Net income/(loss) or earnings after tax        | million € | 145                                   | 92                                    | (53)    | (36) | 146                                   | 92                                    | (54)   | (37) |
| attributable to thyssenkrupp AG's shareholders | million € | 125                                   | 76                                    | (49)    | (39) | 126                                   | 76                                    | (50)   | (40) |
| Earnings per share (EPS)                       | €         | 0.20                                  | 0.12                                  | (0.08)  | (39) | 0.20                                  | 0.12                                  | (0.08) | (40) |
| Operating cash flows                           | million € | (10)                                  | (184)                                 | (174)   |      | (10)                                  | (184)                                 | (174)  |      |
| Cash flow for investments                      | million € | (259)                                 | (247)                                 | 12      | 5    | (259)                                 | (247)                                 | 12     | 5    |
| Cash flow from divestments                     | million € | 65                                    | 16                                    | (49)    | (76) | 65                                    | 16                                    | (49)   | (76) |
| Free cash flow <sup>3)</sup>                   | million € | (204)                                 | (415)                                 | (211)   |      | (204)                                 | (415)                                 | (211)  |      |
| Free cash flow before M & A <sup>3)</sup>      | million € | (235)                                 | (412)                                 | (177)   | (75) | (235)                                 | (412)                                 | (177)  | (75) |
| Net financial assets (June 30)                 | million € | (3,986)                               | (1,969)                               | 2,017   | 51   |                                       |                                       |        |      |
| Total equity (June 30)                         | million € | 10,756                                | 14,085                                | 3,329   | 31   |                                       |                                       |        |      |
| Gearing (June 30)                              | %         | 4)                                    | 4)                                    | _       | _    |                                       |                                       |        |      |
| Employees (June 30)                            |           | 101,592                               | 97,152                                | (4,440) | (4)  |                                       |                                       |        |      |

<sup>1)</sup> See preliminary remarks.
<sup>2)</sup> See reconciliation in segment reporting (Note 09).
<sup>3)</sup> See reconciliation in the analysis of the statement of cash flows.
<sup>4)</sup> Due to the strongly positive total equity and the reported net financial assets, the significance of the gearing key ratio is of no relevance.

#### THYSSENKRUPP STOCK / ADR MASTER DATA AND KEY FIGURES

| ISIN   |                 | Number of shares (total)           | shares    | 622,531,741 |
|--|-----------------|------------------------------------|-----------|-------------|
| Shares (Frankfurt, Düsseldorf stock exchanges) | DE 000 750 0001 | Closing price end June 2022        | €         | 5.41        |
| ADR (over-the-counter trading)                 | US88629Q2075    | Stock exchange value end June 2022 | million € | 3,368       |
| Symbols  |                 |                                    |           |             |
| Shares   | TKA             |                                    |           |             |
| ADR  | TKAMY           |                                    |           |             |

#### thyssenkrupp interim report 9 months 2021 / 2022 Contents

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Our fiscal year begins on October 1 and ends on September 30 of the following year.

# Foreword



**Dr. Klaus Keysberg** Chief Financial Officer (CFO)

### Dear Shareholders,

thyssenkrupp again performed well in the 3rd quarter of the 2021/2022 fiscal year in an environment which remains challenging, due not least to the war in Ukraine. The continued tight situation in global supply chains, with associated delayed customer call-offs, pandemic-related plant closures in China, and above all the rise in factor costs remains challenging overall, especially at Automotive Technology and Industrial Components. In some cases, however, we have already succeeded in countering the sharp rise in materials, energy and logistics costs through corresponding price adjustments. With sales volumes declining overall, the higher market prices for many materials up to the beginning of the 3rd quarter again led to improved revenues and margins at Materials Services and Steel Europe. Additionally, in-depth performance initiatives in all segments are supporting the development of both sales and, in particular, earnings. Overall, we recorded significant growth in both order intake and sales. And we also significantly increased our adjusted EBIT year-on-year.

We made further progress on our journey towards becoming a high-performance group of companies with strong, independent businesses: Marine Systems will expand its strategic options for the construction of submarines and surface vessels in the naval sector with the acquisition of MV Werften Wismar. A stock market listing remains our preferred option for our hydrogen business thyssenkrupp nucera so we can benefit from the growth prospects for green electrolysis plants as a global technology leader. The potential remains enormous, and thyssenkrupp nucera's growth and value prospects have gained additional opportunities in recent months, including support from political decisions. This is demonstrated by the dynamic growth in order intake, the increase in the order backlog to a total of around €1.4 billion, and the significantly higher demand for electrolysis plants to produce green hydrogen as a result of the now even faster transition from fossil fuels to green hydrogen]. A decision on the timing of any IPO depends on the situation on the capital markets. In the automotive business, we are also exploring a potential joint venture with Japanese industrial group NSK. We remain convinced that the strategy of establishing steel as a stand-alone business

opens up bright prospects for the future – which is why we are continuing to work on it, even if the specific implementation form must necessarily remain open for the moment due to the geopolitical situation. We also still need concrete financial support pledges and greater clarity about the political environment in order to be able to implement the green transformation.

The transition to green steel is an enormous lever for achieving the climate targets. However, the steel business is just one of thyssenkrupp's perspectives on the green transformation: our multiple forward-looking technologies and diverse capabilities along the hydrogen value chains in demand, supply and infrastructure make thyssenkrupp a unique partner for the green transformation. We are already seeing enormous potential here for further growth, especially in the medium and long term, and are confident that we can make a significant contribution to the green transformation. We are standing by with our solutions to make this happen.

Notwithstanding the continuing uncertainty over the further development of the geopolitical and macroeconomic environment and the associated limited ability to predict the effects reliably – particularly with regard to the necessary supply of fossil fuels for our industrial plants – we are reiterating our full-year forecast for adjusted EBIT and FCF before M & A: for adjusted EBIT, we continue to expect a significant improvement to a figure of at least  $\in$ 2.0 billion. In the case of free cash flow before M & A, we are also aiming for a significant year-on-year improvement to reach a negative figure in the mid-three-digit million euro range. For net income, we have had to adjust our forecast for the year to a figure in the high three-digit million euro range. The operating improvement is partly offset by impairment losses in connection with, among other factors, the higher cost of capital due to the recent sharp rise in interest rates.

Overall, with an equity ratio of well over 30% and net financial assets of  $\pounds 2$  billion, thyssenkrupp has a healthy balance sheet that we will strengthen further not only through our operating performance, but in particular through the clearly positive FCF before M & A expected in the 4th quarter.

Precisely because the challenges and risks in our environment are continuing, it is all the more important to step up efforts in all businesses to improve our performance and satisfy the requirements of our customers. In these challenging conditions, our employees all over the world are doing an impressive job. We will continue to drive this forward with all our strength and increase the pace. thyssenkrupp's priority goals remain positive free cash flow before M & A and restoring our ability to pay dividends. We are delighted that we can count on your support in these volatile times as we transform thyssenkrupp.

#### **Dr. Klaus Keysberg**

# Interim management report

#### **Preliminary remarks**

This report follows thyssenkrupp's internal control concept.

The disposal processes initiated in the 2020/2021 fiscal year for the plant engineering activities of the mining, infrastructure, and stainless steel businesses in the Multi Tracks segment met the criteria for presentation as disposal groups in accordance with IFRS 5 for the first time in the 4th quarter of the 2020/2021 fiscal year. Accordingly, the assets and liabilities attributable to these activities have been disclosed separately for the first time in the statement of financial position as of September 30, 2021. The assets and liabilities attributable to the plant engineering activities of the Mining business are also presented separately as of June 30, 2022. The disposal process for the stainless steel business, it was agreed that thyssenkrupp retains shares in the amount of 15% in the Italian company Acciai Speciali Terni S.p.A. (AST) in order to strengthen the existing operational cooperation with the acquirer Arvedi. These shares have since January 31, 2022 been allocated to "Reconciliation" in segment reporting. The sale process for the infrastructure business was likewise completed at the end of January 2022.

Since the sale of the Elevator Technology business at the end of July 2020, thyssenkrupp has held an investment which was part of the consideration received for the sale. For further details regarding this investment, see also Note 02 (Discontinued operations, disposal groups, and disposals) and Note 08 (Financial instruments). Irrespective of the deconsolidation already recognized, subsequent expenses and income and cash flows directly related to the sale of the elevator activities will continue to be reported separately in the statement of income and the statement of cash flows.

The Elevator investment mentioned above has been allocated to the Multi Tracks segment since October 1, 2020.

In addition, thyssenkrupp AG and its subsidiaries are referred to in this interim management report as a "group." The group comprises the entities included in the legal scope of consolidation.

The description of the course of business is classified by segment. The disclosures on each segment start with a description of the business model and the explanation of the mid-term targets.

# Report on the economic position

|  | Order intake<br>million €             |                                    |                                    | ales EBIT <sup>1)</sup><br>iillion € million € |       |                                    | Adjusted EBIT <sup>1)</sup><br>million € |                                    | Employees     |               |
|--|---------------------------------------|------------------------------------|------------------------------------|--|-------|------------------------------------|--|------------------------------------|---------------|---------------|
|  | 9 months<br>ended<br>June 30,<br>2021 | 9 months<br>ended<br>June 30, 2022 | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022             | ended | 9 months<br>ended<br>June 30, 2022 | ended                                    | 9 months<br>ended<br>June 30, 2022 | June 30, 2021 | June 30, 2022 |
| Materials Services                             | 9,191                                 | 12,350                             | 8,545                              | 12,528   | 411   | 943                                | 363                                      | 941                                | 15,454        | 15,737        |
| Industrial Components                          | 1,924                                 | 2,028                              | 1,877                              | 2,012  | 247   | 177                                | 266                                      | 170                                | 12,937        | 12,062        |
| Automotive Technology                          | 3,416                                 | 3,398                              | 3,459                              | 3,456  | 245   | 17                                 | 234                                      | 47                                 | 19,764        | 19,962        |
| Steel Europe                                   | 7,333                                 | 8,967                              | 6,572                              | 9,619  | (84)  | 604                                | 87                                       | 980                                | 26,015        | 25,862        |
| Marine Systems                                 | 817                                   | 3,911                              | 1,450                              | 1,264  | (1)   | 4                                  | (2)                                      | 12                                 | 6,472         | 6,646         |
| Multi Tracks <sup>2)</sup>                     | 4,273                                 | 4,775                              | 4,043                              | 3,262  | (355) | (172)                              | (236)                                    | (96)                               | 18,652        | 14,718        |
| Corporate Headquarters                         | 4                                     | 4                                  | 12                                 | 5  | (162) | (149)                              | (146)                                    | (119)                              | 637           | 610           |
| Reconciliation                                 | (1,696)                               | (1,528)                            | (1,383)                            | (1,574)  | (1)   | (38)                               | (3)                                      | (34)                               | 1,661         | 1,555         |
| Group continuing operations <sup>2)</sup>      | 25,260                                | 33,906                             | 24,575                             | 30,571   | 301   | 1,387                              | 564                                      | 1,901                              | 101,592       | 97,152        |
| Discontinued elevator operations <sup>2)</sup> | 0                                     | 0                                  | 0                                  | 0  | (17)  | 9                                  | 0  | 0                                  | 0             | 0             |
| Full group                                     | 25,260                                | 33,906                             | 24,575                             | 30,571   | 284   | 1,396                              | 564                                      | 1,901                              | 101,592       | 97,152        |

<sup>1)</sup> See reconciliation in segment reporting (Note 09).
<sup>2)</sup> See preliminary remarks.

|  | Order intake<br>million €             |                                       | Sales<br>million € |                                       | EBIT <sup>1)</sup><br>million € |                                       | Adjusted EBIT <sup>1)</sup><br>million € |       |
|--|---------------------------------------|---------------------------------------|--------------------|---------------------------------------|---------------------------------|---------------------------------------|--|-------|
|  | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | ended              | 3rd quarter<br>ended<br>June 30, 2022 | ended                           | 3rd quarter<br>ended<br>June 30, 2022 | ended                                    | ended |
| Materials Services                             | 3,612                                 | 4,095                                 | 3,289              | 4,793                                 | 268                             | 393                                   | 232                                      | 386   |
| Industrial Components                          | 606                                   | 720                                   | 630                | 702                                   | 59                              | 53                                    | 68                                       | 49    |
| Automotive Technology                          | 1,076                                 | 1,193                                 | 1,077              | 1,206                                 | 55                              | (17)                                  | 51                                       | 6     |
| Steel Europe                                   | 2,488                                 | 3,098                                 | 2,416              | 3,558                                 | 55                              | (3)                                   | 19                                       | 376   |
| Marine Systems                                 | 153                                   | 288                                   | 396                | 411                                   | (9)                             | 2                                     | (9)                                      | 3     |
| Multi Tracks <sup>2)</sup>                     | 1,488                                 | 914                                   | 1,421              | 728                                   | (38)                            | (73)                                  | (45)                                     | (62)  |
| Corporate Headquarters                         | 2                                     | 1                                     | 2                  | 1                                     | (52)                            | (41)                                  | (44)                                     | (31)  |
| Reconciliation                                 | (655)                                 | (363)                                 | (555)              | (449)                                 | (3)                             | (10)                                  | (6)                                      | (5)   |
| Group continuing operations <sup>2)</sup>      | 8,770                                 | 9,946                                 | 8,676              | 10,950                                | 334                             | 305                                   | 266                                      | 721   |
| Discontinued elevator operations <sup>2)</sup> | 0                                     | 0                                     | 0                  | 0                                     | (2)                             | 0                                     | 0  | 0     |
| Full group                                     | 8,770                                 | 9,946                                 | 8,676              | 10,950                                | 332                             | 305                                   | 266                                      | 721   |

<sup>1)</sup> See reconciliation in segment reporting (Note 09).

<sup>2)</sup> See preliminary remarks.

# Summary

Developments in the first nine months and in the 3rd quarter dominated by continued tight situation in global supply chains and high factor costs, including as a result of the war in Ukraine and sharp price rises, especially at Materials Services and Steel Europe

- Performance of continuing operations in first nine months compared with prior year:
  - Order intake and sales with significant overall improvement, due mainly to price-driven increase at Materials Services and Steel Europe; order intake also driven by major order at Marine Systems in 2nd quarter
  - Adjusted EBIT up significantly year-on-year: significantly higher margins at Materials Services and Steel Europe offset rising factor costs and effects of delayed customer call-offs, especially at Automotive Technology and Industrial Components, with adjusted EBIT in 3rd quarter improving significantly overall year-on-year, although slight decrease quarter-on-quarter, due among other factors to lower shipment volumes at Steel Europe
  - Net income improves significantly to positive result, mainly because of growth in adjusted EBIT, impairment losses, largely at Steel Europe due among other things to higher cost of capital, are offsetting factor
  - FCF before M & A significantly lower year-on-year and still negative: increase in working capital as a result of higher prices of raw materials and commodities and delayed customer call-offs due to supply chain bottlenecks, FCF before M & A improves significantly quarter-on-quarter in 3rd quarter, 4th quarter expected to be significantly positive due to significant reduction in net working capital
- Performance of the segments in the first nine months compared with prior year:
- Materials Services reports significant rise in sales, adjusted EBIT, and adjusted EBIT margin, mainly because of significantly higher material prices across all product groups, especially in 2nd quarter and beginning of 3rd quarter; sales volume declining and down slightly year-on-year
- Industrial Components with slight increase overall in order intake and sales because of significant increase at Forged Technologies, underpinned by price adjustments and positive exchange rate effects; adjusted EBIT down significantly year-on-year, 3rd quarter with significant decline in the bearings business, due among other factors to higher competition, especially in connection with a temporary decline in demand in China, and significantly increased factor costs, with increase at Forged Technologies an offsetting factor
- Automotive Technology with order intake and sales on a level with prior year and significant increase in 3rd quarter, underpinned by price adjustments and positive exchange rate effects; adjusted EBIT down significantly year-on-year, with significant rise in factor costs partly offset by negotiated new price conditions and positive one-time effect from remeasurement of selected pension commitments in 1st quarter
- Steel Europe with significantly higher order intake, sales and adjusted EBIT, largely due to sequential rise in revenues; order intake volume and shipments down year-on-year because of weaker demand on the back of persistent supply chain disruptions, especially in automotive and automotive supplier sectors
- Marine Systems records significantly higher order intake, mainly due to a major order for a submarine project in 2nd quarter, the extension of an existing contract for surface vessels, as well as major service and marine electronics projects; order books again at record levels in 3rd quarter; adjusted EBIT up significantly on prior year
- Multi Tracks with significantly higher order intake, mainly due to major projects at thyssenkrupp nucera in the water electrolysis business and further increases from plant engineering, more than offsetting the deconsolidation of the stainless steel business; loss in adjusted EBIT significantly

reduced, mainly due to the positive performance of the stainless steel business until its deconsolidation in January, the closure of Heavy Plate in the prior year and a lower loss at Automation Engineering; plant engineering higher year-on-year

- Corporate Headquarters with mainly lower administrative expenses

- Group confirms full-year forecast for adjusted EBIT and FCF before M & A (following increase and resumption after 1<sup>st</sup> six months, respectively); net income forecast adjusted to a figure in the high three-digit million euro range (see section "Forecast")
- Portfolio and performance measures continue to be pursued undiminished; further year-on-year reduction of a total of 4,440 employees
- Portfolio: statement on the feasibility of a potential stand-alone solution for the steel business still not possible due to current economic parameters; sale of the infrastructure business to FMC Beteiligungs KG and of the stainless steel business to Italian company Arvedi closed on November 30, 2021 and on January 31, 2022, respectively; IPO currently the preferred option for thyssenkrupp nucera; agreement to acquire the location of MV Werften in Wismar to expand strategic options for the construction of submarines and surface vessels in the naval sector signed in June 2022; exploration of a potential joint venture between Automotive Technology and the steering business of NSK launched
- Ambitious mid-term targets for the group of companies published at the Capital Markets Day on December 2, 2021: adjusted EBIT of 4-6%, clearly positive FCF before M & A and return to a reliable dividend payment for the company as a whole; for mid-term targets at segment level, see section "Segment reporting"

### Macro and sector environment

#### Numerous negative factors slowing global economic recovery - risks remain high

- War in Ukraine, continued high inflation, ongoing supply bottlenecks and lockdowns in China are holding back global economic expansion
- Compared with the start of the fiscal year, forecast growth in global economic output in 2022 revised considerably downward to 2.8%; growth in 2021 was at 5.8%
- Industrialized countries: rise in economic output in 2021 at 5.3%; significantly slower growth of 2.2% currently forecast for 2022
- Emerging economies: GDP growth of 6.4% in 2021; expansion by 3.5% expected for 2022
- Risks and uncertainties: uncertainty about the further course of the war in Ukraine and geographic spread of the conflict; risks due to possible further supply restrictions for oil and gas resulting in production stoppages in manufacturing industry; continued high energy, material and commodity prices and associated fears of rising inflation with negative impact on consumer and investment confidence, also due to further interest rate hikes; persistent or worsening supply bottlenecks for starting products; uncertainty over further progression of the coronavirus pandemic in particular because of new virus mutations, in light of the trends in vaccination rates and further lockdown measures; uncertainty about the further course of numerous geopolitical flashpoints and about trade conflicts; recurring floods and other natural disasters as a consequence of climate change; pronounced and lasting slowdown of growth in China, including as a result of the zero-Covid strategy; indebtedness problems in particular in some European countries, particularly as a result of numerous state support measures to mitigate the impact of the pandemic; volatile exchange rates

#### **GROSS DOMESTIC PRODUCT**

| Real change compared to previous year in % | 2021 <sup>1)</sup> | <b>2022</b> <sup>2)</sup> |
|--|--------------------|---------------------------|
| Euro zone                                  | 5.4                | 2.5                       |
| Germany                                    | 2.9                | 1.4                       |
| Russia                                     | 4.7                | (7.5)                     |
| Rest of Central/Eastern Europe             | 5.3                | (1.1)                     |
| USA  | 5.7                | 1.4                       |
| Brazil                                     | 4.9                | 1.3                       |
| Japan                                      | 1.7                | 1.3                       |
| China                                      | 8.1                | 4.0                       |
| India                                      | 8.7                | 6.8                       |
| Middle East & Africa                       | 5.0                | 4.7                       |
| World                                      | 5.8                | 2.8                       |
|  |                    |                           |

<sup>1)</sup> partly preliminary figures

2) Forecast

Sources: IHS Markit, IMF, Consensus Forecasts, misc. banks and research institutes, own estimates

#### Automotive

- Significant recovery predicted for 2022 held back by impact of production and global supply chains of continuing chip shortages, local Covid outbreaks, and the war in Ukraine
- Return to pre-pandemic level expected in 2024 at the earliest due to ongoing chip shortage
- Europe: slight recovery in production expected for 2022, albeit still significantly below prepandemic levels; decline in sales volumes, due in particular to the collapse of the market in Russia
- North America: production expected to recover in 2022, albeit still low pre-pandemic levels; sales volumes at the prior-year level expected
- China: production and sales volumes expected to be in a similar range as prior year in 2022 as a result of local Covid outbreaks

#### Machinery

- Germany: after 6.4% rise in production in 2021 forecast for 2022 revised downward to slight growth of 0.5%; negative factors include worsening supply chain restrictions, high inflation rates and general uncertainty among customers
- USA: following a clear production rise of 11.2% in 2021, forecast for 2022 marked by somewhat less dynamic growth of 7.3%; fiscal stimulus measures supportive of output, persistent supply chain problems in the short term still holding back production opportunities and profit margins
- China: after a sharp production increase of 12% in 2021, substantially slower pace of growth of 6.3% expected this year; growth of private-sector investment spending is slowing, government infrastructure spending supportive

#### Construction

- Germany: production fell to 1.2% in 2021; persistent problems in material procurement and high price rises for starting materials will limit growth in 2022 to 1.4%; rising construction interest rates are curbing growth, demand for new housing and office space is a positive factor
- USA: after a 3.2% increase in production in 2021, 0.5% decline in construction activity this year; considerably materials costs and rising construction interest rates the course of the year are negative factors; fiscal policy measures provide support
- China: after growth of 4.4% in 2021, production slightly lower in the current year, at around 3.8%; tighter regulation of the real estate sector and regional lockdowns curbing growth, but more expansionary monetary policy and continued trend toward urbanization support housing construction and civil engineering projects

#### Steel

- Global 2.7% growth in demand for finished steel in 2021 slowed by significant 5.4% drop in demand in China; prospects for 2022 and 2023 subject to great uncertainty: April forecast was 0.4% and 2.2%
- Demand in the EU market for flat carbon steel in the first six months of the current fiscal year was up 11% year-on-year; increase in imports, which are rising significantly by 56%, while deliveries by the EU steel manufacturers are almost flat at +1%
- After the outbreak of the war in Ukraine, spot market prices for flat steel jumped especially in Europe and the USA; continuous decline in prices since the end of March to currently pre-war levels in some cases; raw material prices have also declined again, after reaching record levels in March in some cases
- Market environment remains challenges due to a variety of risks: these include the persistent materials backlogs, inflation, the energy crises and the high uncertainty due to the war in Ukraine

#### thyssenkrupp interim report 9 months 2021 / 2022 Interim management report | Report on the economic position

#### **IMPORTANT SALES MARKETS**

|   | 20211) | <b>2022</b> <sup>2)</sup> |
|---|--------|---------------------------|
| Vehicle production, million cars and light trucks <sup>3)</sup> |        |                           |
| World   | 77.2   | 80.8                      |
| Western Europe (incl. Germany)                                  | 9.4    | 10.4                      |
| Germany   | 3.2    | 3.9                       |
| North America (USA, Mexico, Canada)                             | 13.0   | 14.7                      |
| USA   | 8.9    | 10.0                      |
| Mexico  | 3.0    | 3.4                       |
| Japan   | 7.5    | 7.7                       |
| China   | 24.8   | 24.9                      |
| India   | 4.1    | 4.8                       |
| Brazil  | 2.1    | 2.2                       |
| Machinery production, real, in % versus prior year              |        |                           |
| World   | 12.9   | 4.5                       |
| Europe  | 12.6   | 1.7                       |
| Germany   | 6.4    | 0.5                       |
| USA   | 11.2   | 7.3                       |
| Japan   | 15.0   | 6.0                       |
| China   | 12.0   | 6.3                       |
| Construction output, real, in % versus prior year               |        |                           |
| Euro zone   | 5.2    | 3.1                       |
| Germany   | (1.2)  | 1.4                       |
| USA   | 3.2    | (0.5)                     |
| China   | 4.4    | 3.8                       |
| India   | 16.9   | 4.9                       |
| Demand for steel, in % versus prior year                        |        |                           |
| World   | 2.7    | 0.4                       |
| Germany   | 12.9   | (0.6)                     |
| EU(27) + Great Britain  | 16.8   | (1.3)                     |
| USA   | 21.3   | 2.8                       |
| China   | (5.4)  | 0.0                       |

<sup>1)</sup> partly preliminary figures
<sup>2)</sup> Forecast
<sup>3)</sup> Passenger cars and light commercial vehicles up to 6t
Sources: IHS Markit, Oxford Economics, wordsteel, national associations, own estimates

## Segment reporting

#### **Materials Services**

Materials Services is the largest independent materials distributor and service provider in the western world (Europe & North America). Our offering ranges from high-quality raw materials and materials, through technical services, down to intelligent solutions for digital and more sustainable supply chains.

Our primary goal is to reinforce and further extend our leading market positions in Europe and North America. In both regions, we intend growing faster than the market. Our mid-term planning envisages warehouse shipments of more than six million tonnes worldwide, an adjusted EBIT margin of 2 to 3% and a ROCE of more than 9%. The cash conversion rate is expected to be approximately 0.8.

In the current fiscal year, the main emphasis of our activities continues to be on sharpening the focus of our network of locations and on profitable growth in North America. In the first nine months, for example, we closed a total of twelve warehouse sites and drove forward our major investment projects at sites in the USA. In addition, our segment is focusing on the Al-based expansion of digital supply chain solutions and the further enhancement of sustainable products and services, such as the carbon footprint calculator product, among other things.



€12.5 bn

Sales in the first 9 months

15,737 employees worldwide

Logistics center in Rotenburg

#### Performance in the 3rd quarter

#### **MATERIALS SERVICES IN FIGURES**

|                      |           | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | Change in % | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | Change in % |
|----------------------|-----------|------------------------------------|------------------------------------|-------------|---------------------------------------|---------------------------------------|-------------|
| Order intake         | million € | 9,191                              | 12,350                             | 34          | 3,612                                 | 4,095                                 | 13          |
| Sales                | million € | 8,545                              | 12,528                             | 47          | 3,289                                 | 4,793                                 | 46          |
| EBITDA               | million € | 514                                | 1,040                              | ++          | 304                                   | 425                                   | 40          |
| EBIT                 | million € | 411                                | 943                                | ++          | 268                                   | 393                                   | 47          |
| Adjusted EBIT        | million € | 363                                | 941                                | ++          | 232                                   | 386                                   | 67          |
| Adjusted EBIT margin | %         | 4.2                                | 7.5                                | _           | 7.1                                   | 8.1                                   | _           |
| Investments          | million € | 56                                 | 49                                 | (13)        | 14                                    | 17                                    | 21          |
| Employees (June 30)  |           | 15,454                             | 15,737                             | 2           | 15,454                                | 15,737                                | 2           |

#### **Order intake**

- Considerable year-on-year increase driven by higher prices in all business areas, particularly in warehousing and distribution, and the service centers
- Only direct-to-customer business down year-on-year due to overall weaker demand in steel distribution

#### Sales

- Significantly up overall year-on-year, driven largely by further price increases at the beginning of the 3rd quarter
- Considerably higher sales in warehousing and distribution, direct-to-customer business, and automotive-related service centers
- Aerospace and Plastics also up on prior year
- Materials and raw materials sales volume down overall year-on-year (2.3 million t vs. 2.4 million t); declining trend in the European and North American service center business and in warehousing; direct-to-customer business at Materials Trading with slightly positive growth due to new business in Singapore

#### **Adjusted EBIT**

- Significant increase overall due to rise in margin driven by higher prices despite lower overall total sales volumes
- Further progress in strategic transformation, driven mainly by network optimization, including closure of thyssenkrupp Materials Vietnam
- Enhancement of transformation as part of the strategic materials as a service approach, e.g. by progressing development and marketing phase of pacemaker (Al-controlled tool for requirements analysis and emissions tracking)

#### Main special items in the reporting period

No material special items

#### Investments

- Progress payments for new sites in Mexico and Texas and for the expansion of our processing capacity in Wisconsin
- Completion and start of operation of a multiple strip blanking line in Ulm
- Modernization and replacement investment at warehousing and service units; continuing digital transformation

#### **Industrial Components**

Industrial Components comprises two business units: Bearings and Forged Technologies. Overall, we are striving in the mid-term for an adjusted EBIT margin for the segment of at least 10% and a cash conversion rate of 0.6–0.8.

As the global market leader for bearings and one of the largest manufacturers of seamless rolled slewing rings, we as Bearings are striving for average sales growth in the mid-term of at least 5% per year. To increase our performance, we intend to continually implement measures to cut costs and improve efficiency – and this continues to be the case in the current fiscal year. These measures are also being accompanied by a long-term investment strategy aimed at profiting from ongoing market growth in the wind energy industry. We are making good progress with the implementation of HR measures to boost efficiency. In the first nine months, we successfully concluded two restructuring measures in Germany and implemented personnel adjustments in China.

Forged Technologies is a specialist in the forgings business and is among the leading global manufacturers of components for engines, undercarriages and construction machinery. Our midterm goal is to increase our market share and achieve growth with new products. The main focus in the current fiscal year continues to be on enhancing our personnel efficiency, improving energy efficiency and optimizing our production and logistics processes. Another key focus is on successfully implementing our investment project to transform the business unit. In the first nine months, we were able to deliver the first sample parts for truck chassis components to our customers on schedule. The start of series production is planned for fall 2022.



rothe erde® slewing bearing



Manufacture of a truck crankshaft

€870 m Bearings sales in the first 9 months

6,253 Bearings employees worldwide

€1.1 bn Forged Technologies sales in the first 9 months

5,809 Forged Technologies employees worldwide

#### Performance in the 3rd quarter

#### **INDUSTRIAL COMPONENTS IN FIGURES**

|                      |           | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | Change in % | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | Change in % |
|----------------------|-----------|------------------------------------|------------------------------------|-------------|---------------------------------------|---------------------------------------|-------------|
| Order intake         | million € | 1,924                              | 2,028                              | 5           | 606                                   | 720                                   | 19          |
| Sales                | million € | 1,877                              | 2,012                              | 7           | 630                                   | 702                                   | 11          |
| EBITDA               | million € | 321                                | 258                                | (20)        | 84                                    | 81                                    | (3)         |
| EBIT                 | million € | 247                                | 177                                | (28)        | 59                                    | 53                                    | (10)        |
| Adjusted EBIT        | million € | 266                                | 170                                | (36)        | 68                                    | 49                                    | (28)        |
| Adjusted EBIT margin | %         | 14.2                               | 8.4                                | _           | 10.8                                  | 7.0                                   | _           |
| Investments          | million € | 132                                | 92                                 | (31)        | 52                                    | 27                                    | (47)        |
| Employees (June 30)  |           | 12,937                             | 12,062                             | (7)         | 12,937                                | 12,062                                | (7)         |
|                      |           |                                    |                                    |             |                                       |                                       |             |

#### Order intake

- Up considerably year-on-year: positive development in both business units
- Bearings: up slightly year-on-year, increase in the wind energy segment, compared with lower volumes in industrial applications (especially conveyor technology and construction machinery)
- Forged Technologies: considerable year-on-year increase, underpinned by price adjustments due to higher factor costs and positive USD exchange rate effects; increase in the industrial business and continued high level at powertrain components for trucks; passenger cars down slightly especially in Europe, due in particular to semiconductor problems, disrupted supply chains, and the effects of the war in Ukraine; undercarriages for construction machinery experiencing continued high demand in all relevant regions, supported slightly by expanded product offering and development of new markets and business areas

#### Sales

- Up year-on-year: increase at Forged Technologies fully compensates decline at Bearings
- Bearings: down year-on-year, temporary demand dip in China (above all in the wind energy segment) set against increase in industrial applications, especially in general engineering and in the construction machinery sector; Germany sales region considerably up year-on-year, rest of Europe, Americas and Asia (excluding China) up slightly year-on-year
- Forged Technologies: sales follow order intake and are up considerably year-on-year, with positive exchange rate and price adjustment effects

#### **Adjusted EBIT**

- Down considerably year-on-year: decrease at Bearings compared with increase at Forged Technologies
- Bearings: significantly lower than prior year, driven largely by higher competition, in particular in conjunction with the temporary decline in demand in China, product and regional structure of sales volume, and substantially increased materials and energy costs; this was offset to a small extent by efficiency enhancement measures (including restructuring)
- Forged Technologies: considerable increase, due largely to positive effects from the retrospective pass-through of higher material, energy and freight costs; continued cost-cutting measures with associated optimization of personnel cost ratio

#### Main special items in the reporting period

Forged Technologies: income from the sale of land, including building in India

#### Investments

- Mainly growth capex to increase production capacity above all in the wind energy segment, primarily at European and Asian production sites
- Continued investment in fully automated forging press for truck front axles at Homburg site in Germany and launch of new investments in the further localization of the construction machinery business in North America

### **Automotive Technology**

Automotive Technology is a leading German supplier and engineering partner to the international automotive industry. The product and services offering comprises high-tech components, systems and automation solutions for vehicle manufacturing, as well as mechatronic solutions with electronics and internally developed software.

Our growth and performance goal is to be among the best in our competitive environment and to grow faster than the market. To achieve our mid-term performance targets – adjusted EBIT margin of 7–8% and a cash conversion rate of at least 0.5 – we are focusing on improving production efficiency and on measures in the field of procurement. Another focus is on margin improvements by expanding claim management resources.

The challenges in our market environment that have occurred since the middle of last fiscal year, such as shortage in supplies of electronic semiconductors and other starting products, disruptions to the supply chain, the war in Ukraine and volatile customer call-offs continued to weigh on the first nine months. In the 3rd quarter, there were additionally pandemic-related plant closures at our customers and suppliers, primarily in China. The high level of commitment of our Chinese employees during the lockdowns enabled us to maintain customer deliveries to a certain extent and prevented production stoppages at our customers. The rise in factor costs remains a challenge, which we are countering by negotiating new price conditions and imposing strict cost control.



Chassis engineers at a mobile development platform

€3.5 bn

Sales in the first 9 months

19,962

employees worldwide

#### Performance in the 3rd quarter

#### **AUTOMOTIVE TECHNOLOGY IN FIGURES**

|                             | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | Change in % | 3rd quarter<br>ended<br>June 30, 2021 | ended  | Change in % |
|-----------------------------|------------------------------------|------------------------------------|-------------|---------------------------------------|--------|-------------|
| Order intake million (      | 3,416                              | 3,398                              | (1)         | 1,076                                 | 1,193  | 11          |
| Sales million (             | 3,459                              | 3,456                              | 0           | 1,077                                 | 1,206  | 12          |
| EBITDA million <del>(</del> | 400                                | 215                                | (46)        | 104                                   | 64     | (38)        |
| EBIT million <del>(</del>   | 245                                | 17                                 | (93)        | 55                                    | (17)   |             |
| Adjusted EBIT million €     | 234                                | 47                                 | (80)        | 51                                    | 6      | (88)        |
| Adjusted EBIT margin %      | 6.8                                | 1.4                                | _           | 4.7                                   | 0.5    | _           |
| Investments million (       | 158                                | 133                                | (16)        | 54                                    | 46     | (15)        |
| Employees (June 30)         | 19,764                             | 19,962                             | 1           | 19,764                                | 19,962 | 1           |

#### Order intake

- Up considerably compared with the prior year, which had already been hit by semiconductor shortages; growth in almost all business units, in particular due to price adjustments on the back of higher factor costs and positive USD and CNY exchange rate effects
- Pandemic-related plant closures mainly at customers and suppliers in China, especially in April and May, fully offset by catch-up effects in June
- Continued supply bottlenecks for starting materials and volatile customer call-offs

#### Sales

- Sales follow order intake, June with strongest monthly sales in the fiscal year
- Positive exchange rate and price adjustment effects

#### **Adjusted EBIT**

- Down significantly year-on-year, due largely to higher factor costs (especially logistics and materials), volatile customer demand and capacity utilization as the result of persistent bottlenecks in the transportation and supply chains, as well as pandemic-related plant closures in China; prior year with positive one-time effects, including from compensation agreed with a customer
- Higher factor costs partly offset by further negotiations for new price conditions

#### Main special items in the reporting period

 Mainly impairment losses on non-current assets in the steering business, including due to higher cost of capital

#### Investments

• Focus in the area of steering systems for order-related projects, with the goal of supporting cost and profitability targets and leveraging growth opportunities

### **Steel Europe**

Steel Europe is Germany's largest steel producer. It concentrates on attractive market segments for high-quality flat carbon steel, where it is one of the leading suppliers in its core European market.

Our growth and performance goal is to be among the best in our competitive environment. By systematically continuing to implement our Steel Strategy 20-30, we intend to significantly increase our operating performance and strengthen and enhance our market position.

The war in Ukraine, high energy and raw materials costs, disruptions in the supply chains, uncertainty about supplies of fossil fuels (in particular natural gas) and a slowing economy are currently marking a challenging macroeconomic environment. We are generally keeping our targets in place. For example, we plan to increase our shipments in the mid-term to around 11 million tonnes and achieve an adjusted EBIT margin of 6-7% and a cash conversion rate of at least 0.4.

In the current fiscal year, in addition to ongoing restructuring, initiatives are geared to investments in enhancing the efficiency of the core units of our production network. We are focusing in particular on the growing demands of automotive customers and individual industrial sectors. We are also working at full speed on the green transformation, with the goal of being climate-neutral by 2045. We already reached an important milestone in the first nine months by delivering the first product volumes of the new bluemint<sup>®</sup> Steel high-quality flat carbon steel brand with a reduced carbon intensity in the 1st quarter. This was followed by a range of further orders for bluemint<sup>®</sup> from various customer sectors.



Non-corn-oriented electrical steel being produced for the manufacture of generators and electric motors

# €9.6 bn

Sales in the first 9 months

25,862

employees worldwide

#### Performance in the 3rd quarter

#### STEEL EUROPE IN FIGURES

|                      |           | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | Change in % | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | Change in % |
|----------------------|-----------|------------------------------------|------------------------------------|-------------|---------------------------------------|---------------------------------------|-------------|
| Order intake         | million € | 7,333                              | 8,967                              | 22          | 2,488                                 | 3,098                                 | 25          |
| Sales                | million € | 6,572                              | 9,619                              | 46          | 2,416                                 | 3,558                                 | 47          |
| EBITDA               | million € | 123                                | 1,231                              | ++          | 123                                   | 461                                   | ++          |
| EBIT                 | million € | (84)                               | 604                                | ++          | 55                                    | (3)                                   |             |
| Adjusted EBIT        | million € | 87                                 | 980                                | ++          | 19                                    | 376                                   | ++          |
| Adjusted EBIT margin | %         | 1.3                                | 10.2                               | _           | 0.8                                   | 10.6                                  | _           |
| Investments          | million € | 389                                | 436                                | 12          | 114                                   | 127                                   | 12          |
| Employees (June 30)  |           | 26,015                             | 25,862                             | (1)         | 26,015                                | 25,862                                | (1)         |

#### Order intake

- Up significantly year-on-year on the back of higher prices
- Volumes slip to 1.9 million tons due to lower orders from almost all customer sectors

#### Sales

- Significant increase due to considerable revenue growth
- Decline in shipments to 2.4 million tons; call-offs down year-on-year, especially from the automotive and automotive supplier sectors; partly offset by increased deliveries to construction and tube industry and of grain-oriented electrical steel

#### **Adjusted EBIT**

- Up significantly year-on-year, due largely to significantly higher revenues
- Partly offset by lower shipments and higher raw materials and energy costs
- Positive effects from progressive restructurings and the ongoing performance program continue to provide support

#### Main special items in the reporting period

Mainly impairment losses on non-current assets, including due to higher cost of capital

#### Investments

- Functional tests of the new hot-dip coating line 10 in Dortmund, which is intended to service the growing demand from automotive manufacturers for higher-quality hot-dip coated products; the line is expected to start operating in the course of the fiscal year
- Major investments under Strategy 20–30 are in the engineering phase with the suppliers, as planned, preparatory construction site measures were initiated; they include the transformation of the casting-rolling line in Duisburg-Bruckhausen to improve quality and cut costs, as well as the construction of an annealing and isolating line in Bochum to support the ramp-up of e-mobility and growing demand for high-quality electrical steel; assembly preparations already in progress at the new double reversing mill being constructed in Bochum

### **Marine Systems**

Marine Systems is a leading manufacturer of conventional submarines, surface vessels, and marine electronics and offers services worldwide. As a fully integrated systems supplier, we develop and manufacture holistic solutions from a single source for our customers.

Our aim is to underline our technology leadership and further strengthen our competitive position. The current order situation – particularly in the submarine business – has further enhanced the key strategic role of thyssenkrupp Marine Systems for the German marine industry. In view of the "Sondervermögen Bundeswehr" (Federal Armed Forces Investment Fund) and the long-term structural increase in the defense budget – in addition to increased global demand – we have identified additional opportunities for the marine business.

We are striving in the mid-term to achieve average annual sales growth of 6%, an improvement in the adjusted EBIT margin to industry standard levels (approx. 6–7%), as well as a cash conversion rate of 1.0. To safeguard profitability in the long term, we systematically implement our performance program and optimize processes, tools, and structures along the entire value chain, while reducing administrative expenses. Signature of the agreement to acquire MV Werft in Wismar in June 2022 will expand our strategic options for submarine and surface vessel construction. Depending on future attractive order intake, we are planning to hire employees flexibly over the next few years and thereby to develop the site, depending on demand, and ensure its optimization in the network with our other locations. The more orders we receive, the more jobs we will create.



€1.3 bn

Sales in the first 9 months

6,646

employees worldwide

Class 212A submarine

#### Performance in the 3rd quarter

#### MARINE SYSTEMS IN FIGURES

|                      |           | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | Change in % | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | Change in % |
|----------------------|-----------|------------------------------------|------------------------------------|-------------|---------------------------------------|---------------------------------------|-------------|
| Order intake         | million € | 817                                | 3,911                              | ++          | 153                                   | 288                                   | 88          |
| Sales                | million € | 1,450                              | 1,264                              | (13)        | 396                                   | 411                                   | 4           |
| EBITDA               | million € | 46                                 | 52                                 | 13          | 6                                     | 17                                    | ++          |
| EBIT                 | million € | (1)                                | 4                                  | ++          | (9)                                   | 2                                     | ++          |
| Adjusted EBIT        | million € | (2)                                | 12                                 | ++          | (9)                                   | 3                                     | ++          |
| Adjusted EBIT margin | %         | (0.1)                              | 0.9                                | _           | (2.3)                                 | 0.7                                   | _           |
| Investments          | million € | 54                                 | 53                                 | (2)         | 8                                     | 21                                    | ++          |
| Employees (June 30)  |           | 6,472                              | 6,646                              | 3           | 6,472                                 | 6,646                                 | 3           |

#### Order intake

Up significantly year-on-year due mainly to larger order intake in maintenance, service and marine electronics as well as extension orders in surface vessel business

#### Sales

Slight increase over prior year; stable sales growth continues as planned

#### **Adjusted EBIT**

• Up considerably year-on-year; stable legacy orders and ramp-up of new orders

#### Main special items in the reporting period

• Minor one-time items in the reporting period, mainly restructuring provisions

#### Investments

Continuation of modernization of Kiel shipyard to optimize project execution, increase efficiency, create technical conditions for building larger boats in line with market trend and sustainably improve profitability; investigation of alternative manufacturing solutions to optimize capital expenditure

### **Multi Tracks**

The Multi Tracks segment combines the businesses for which thyssenkrupp is considering other ownership structures in the short to medium term. This may be a full or partial disposal, for example, or the continuation of a business with one or more external partners.

Currently, several businesses are in the process of being sold at the same time. The most advanced of these is the sale of Mining Technologies to FLSmidth: the transaction is expected to be fully completed by the end of the fiscal year. We are in talks with potentially interested buyers for the Automation Engineering business unit, which, as a plant engineer, is focused on the growth market of e-mobility. We have started preparations for an M & A process for the Springs & Stabilizers business unit.

The further development of our hydrogen business thyssenkrupp nucera is another focus of activities in the Multi Tracks segment. As one of the world's technology leaders for electrolysis plants, an IPO is our preferred option so we can benefit from the growth prospects of the business. A decision on timing depends on the situation on the capital markets. One thing is clear: the potential for water electrolysis remains substantial. This is documented not least by the order backlog at thyssenkrupp nucera, which has now grown to around €1.4 billion. Our chemical plant engineers in the Uhde business unit are also delivering key building blocks for withdrawing from fossil fuels: as experts in the construction of ammonia and methanol plants, they are supplying a future technology for transporting green hydrogen. The portfolio of the Multi Tracks segment also includes the Polysius business unit, which specializes in the construction of turnkey cement plants and provides technologies for more sustainable cement production as well as solutions for digitalization and automation. Solutions range from using calcined clays for more sustainable clinker production, through the use of alternative fuels, to using a modified oxyfuel process to reduce the carbon footprint of the cement industry.



€3.3 bn

Sales in the first 9 months

# 14,718

employees worldwide

Assembling electrolysis cells

#### Performance in the 3rd quarter

#### MULTI TRACKS IN FIGURES

|                      |           | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | Change in % | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 | Change in % |
|----------------------|-----------|------------------------------------|------------------------------------|-------------|---------------------------------------|---------------------------------------|-------------|
| Order intake         | million € | 4,273                              | 4,775                              | 12          | 1,488                                 | 914                                   | (39)        |
| Sales                | million € | 4,043                              | 3,262                              | (19)        | 1,421                                 | 728                                   | (49)        |
| EBITDA               | million € | (246)                              | (89)                               | 64          | 11                                    | (54)                                  |             |
| EBIT                 | million € | (355)                              | (172)                              | 52          | (38)                                  | (73)                                  | (93)        |
| Adjusted EBIT        | million € | (236)                              | (96)                               | 59          | (45)                                  | (62)                                  | (39)        |
| Adjusted EBIT margin | %         | (5.8)                              | (2.9)                              |             | (3.1)                                 | (8.5)                                 | _           |
| Investments          | million € | 65                                 | 35                                 | (46)        | 16                                    | 10                                    | (35)        |
| Employees (June 30)  |           | 18,652                             | 14,718                             | (21)        | 18,652                                | 14,718                                | (21)        |

#### Order intake

- Down considerably year-on-year, driven by the disposal of the stainless steel business and Infrastructure, despite increases at thyssenkrupp nucera, in plant engineering and at Automation Engineering
- Strong growth at thyssenkrupp nucera especially as a result of the chlor-alkali new plant business and the award of a major hydrogen project in the Netherlands
- Plant engineering: growth at Polysius due to major orders received in Germany and India, as well as slight increase at Uhde; offsetting trend at Mining, including because of the war in Ukraine
- Automation Engineering with significant increase thanks to higher order intake abroad and in both the battery and powertrain business

#### Sales

- Down significantly year-on-year, driven by the disposals of the stainless steel business and at Infrastructure, the closure of Heavy Plate as well as a decline in plant engineering; other businesses with slight improvement
- thyssenkrupp nucera: up slightly year-on-year
- Plant engineering: Uhde's sales down because of lower order intake in prior periods, due to concentrating on more attractive market segments and delays in the execution of individual projects, among other things; Mining down significantly on prior year, due among factors to the war in Ukraine; Polysius down slightly year-on-year
- Automation Engineering up slightly year-on-year due to growth in new business
- Springs & Stabilizers up significantly on prior year thanks to slight increase in volumes and passthrough of materials price increases

#### **Adjusted EBIT**

- Down considerably year-on-year, driven largely by deconsolidation of the stainless steel business and decline in profits at thyssenkrupp nucera, which could not be offset by positive effects from the closure of Heavy Plate
- thyssenkrupp nucera: down on prior year, mainly due to higher development costs, growing administration and selling expenses, and the development of structures for a listed company in connection with the planned growth

- Plant engineering on a level with the prior year: Uhde with significant improvement from reduction in reworking costs, Polysius hit by one-time expenses from project delays and discontinuation of positive one-time effects from the prior year, Mining down on prior year due to termination of Russian projects because of the war in Ukraine
- Springs & Stabilizers: slight improvement, albeit continued negative earnings contribution, largely because of higher materials and energy costs and delayed opportunities for pass-through
- Automation Engineering up slightly year-on-year due to lower reworking costs and improved project margins
- Restructuring and cost-cutting measures with corresponding headcount reduction curb losses significantly in almost all businesses

#### Main special items in the reporting period

Main special item is adjustment of a restructuring provision in connection with the closure of Heavy Plate and consulting expenses in connection with a possible IPO at thyssenkrupp nucera; reversal of a restructuring provision at Automation Engineering that was not utilized in full an offsetting factor

#### Investments

 Continuing investment in the technology portfolio, mainly in plant engineering for preserving asset value

### **Corporate Headquarters**

#### **Adjusted EBIT**

Administrative expenses reduced, mainly as a result of partial price-driven reversal of the provisions for stock-based compensation and IT cost savings at Corporate Headquarters

#### Main special items in the reporting period

Project expenditure in connection with M & A transactions

#### Investments

No major capital expenditures

## Results of operations and financial position

#### Analysis of the statement of income

#### Income/(loss) from operations

- Sales of continuing operations up significantly by more than 20% year-on-year in both the reporting period and the 3rd quarter, in particular because of the significant price-driven sales growth in the materials businesses of the Materials Services and Steel Europe segments, despite the deconsolidations in the reporting period (stainless steel business and Infrastructure disposal groups); at the same time, in the reporting period cost of sales of continuing operations increased more slowly than sales overall, in particular as a result of almost proportionate increase in materials expenses, accompanied by lower personnel expenses and higher expenses as a result of the impairment losses of €356 million recognized on non-current assets in the Steel Europe segment in 3rd quarter of the reporting period; by contrast, overall disproportionately high increase in cost of sales of continuing operations compared with sales growth in 3rd quarter of the reporting year due in particular to impairment losses mentioned above; at €4,397 million, gross profit margin of continuing operations up 40% year-on-year in the reporting period and, at €1,394 million, up 11% year-on-year in 3rd quarter, gross profit margin correspondingly improved to 14.4% in the reporting period (prior year: 12.8%), although declined to 12.7% (prior year: 14.4%) in 3rd quarter
- Increase in selling expenses of continuing operations mainly resulting from higher sales-related freight, insurance, and customs expenses
- Reduction in general and administrative expenses of continuing operations, driven primarily by lower personnel expenses, including in connection with restructuring measures; impairment losses recognized in the Steel Europe segment in the 3rd quarter of the reporting year and higher consulting and IT expenses in particular were offsetting factors
- Increase in other income of continuing operations in particular because of overall increase in insurance claims as well as higher income from hedging operating exchange rate risks
- Increase in other expenses of continuing operations driven mainly by increased expenses in connection with hedging operating exchange rate risks and higher additions to other provisions
- Reduction in other gains and losses of continuing operations mainly because of losses from deconsolidation (stainless steel business and Infrastructure disposal groups) recognized in the reporting period and lower overall gains from the sale of property, plant, and equipment, in particular as a result of the discontinuation of gains in connection with site disposals in Germany in the prior-year period in the Materials Services segment and from the disposal of investment property

#### Financial income/(expense), net and income tax (expense)/income

- Overall widening of net financial expense of continuing operations, mainly because of increased loss from investments accounted for using the equity method due because of impairment losses of €63 million recognized in connection with the Elevator investment in the 3rd quarter of the reporting year; offsetting decline in interest expenses for financial debt
- Increase in income tax expense of continuing operations, primarily as a result of a rise in income before tax of continuing operations

#### Earnings per share (EPS)

- Improvement in income/(loss) from discontinued operations (net of tax) impacted by subsequent income in the 2nd quarter of the reporting year as a result of an agreement with the buyer of the elevator activities sold in 2019/2020 on offsetting mutual claims and obligations from tax guarantees.
- Net income in the reporting period significantly improved by €969 million to a profit of €801 million, and reduced in the 3rd quarter by €53 million to a profit of €92 million
- Correspondingly, earnings per share in the reporting period significantly improved by €1.57 to a positive €1.20, and reduced in the 3rd quarter by €0.08 to a positive €0.12

#### Analysis of the statement of cash flows

#### Operating cash flows

Negative operating cash flows of continuing operations worsened significantly year-on-year in the reporting period, in particular because of increased inventories and trade accounts receivable due to price increases as well as reduction in increase of trade payables; significantly improved net income of continuing operations before despeciation, amortization, impairment and increased contract liabilities as main offsetting factors

#### Cash flows from investing activities

- Capital expenditures of continuing operations down slightly year-on-year
- Cash inflows from disposals of continuing operations down overall on the prior year, mainly as a result of reduction of time deposits with an original term of more than 90 days in the 1st quarter of the prior year; offsetting effect due to proceeds from the sale of the stainless steel business in the 2nd quarter of the reporting year

#### Cash flows from financing activities

Cash flows from financing activities of continuing operations down, mainly because of higher payments for the early repayments of bonds

#### Free cash flow and net financial assets

#### **RECONCILIATION TO FREE CASH FLOW BEFORE M & A**

| ended | ended   | Change   | ended   | ended  | Change   |
|-------|---|--|---|--|--|
| (219) | (1,266)   | (1,048)  | (10)  | (184)  | (174)  |
| 112   | (209)   | (321)  | (194)   | (231)  | (37)   |
| (107) | (1,475)   | (1,368)  | (204)   | (415)  | (211)  |
| 78    | (490)   | (568)  | 7   | 28   | 22   |
| (74)  | (77)  | (3)  | (37)  | (25)   | 12   |
| (850) | 0   | 850  | 0   | 0  | 0  |
| (953) | (2,042)   | (1,089)  | (235)   | (412)  | (177)  |
| 0     | 0   | 0  | 0   | 0  | 0  |
| (953) | (2,042)   | (1,089)  | (235)   | (412)  | (177)  |
|       | ended<br>June 30, 2021<br>(219)<br>(112<br>(107)<br>78<br>(74)<br>(850)<br>(953)<br>0 | ended<br>June 30, 2021     ended<br>June 30, 2022       (219)     (1,266)       112     (209)       (107)     (1,475)       78     (490)       (74)     (77)       (850)     0       (953)     (2,042)       0     0 | ended<br>June 30, 2021     ended<br>June 30, 2022     Change       (219)     (1,266)     (1,048)       112     (209)     (321)       (107)     (1,475)     (1,368)       78     (490)     (568)       (74)     (77)     (3)       (850)     0     850       (953)     (2,042)     (1,089)       0     0     0 | ended<br>June 30, 2021     ended<br>June 30, 2022     ended<br>Change     ended<br>June 30, 2021       (219)     (1,266)     (1,048)     (10)       112     (209)     (321)     (194)       (107)     (1,475)     (1,368)     (204)       78     (490)     (568)     7       (74)     (777)     (3)     (37)       (850)     0     850     0       (953)     (2,042)     (1,089)     (235)       0     0     0     0     0 | ended<br>June 30, 2021     ended<br>June 30, 2022     ended<br>Change     ended<br>June 30, 2021     ended<br>June 30, 2022       (219)     (1,266)     (1,048)     (10)     (184)       112     (209)     (321)     (194)     (231)       (107)     (1,475)     (1,368)     (204)     (415)       78     (490)     (568)     7     28       (74)     (77)     (3)     (37)     (25)       (850)     0     850     0     0       (953)     (2,042)     (1,089)     (235)     (412)       0     0     0     0     0     0 |

<sup>1)</sup> See preliminary remarks.

- FCF before M & A down significantly year-on-year and still significantly negative: temporary increase in working capital as a result of higher prices of commodities and other materials and delayed customer call-offs due to supply chain bottlenecks, although 3rd quarter FCF before M & A improves significantly quarter-on-quarter
- Significant decrease in net financial assets at June 30, 2022 to €2.0 billion compared with September 30, 2021 mainly due to negative FCF
- Available liquidity of €7.5 billion (€6.0 billion cash and cash equivalents and €1.5 billion undrawn committed credit lines)
- €1,250 million bond due on March 3, 2022 redeemed early on December 3, 2021 in accordance with an early redemption option under the terms and conditions of issue
- Repayment of €100 million loan notes due on December 14, 2021 and €8 million due on June 30, 2022
- Placement of new €8 million loan note due June 30, 2025

#### Rating

#### RATING

|                   | Long-term rating | Short-term rating | Outlook  |
|-------------------|------------------|-------------------|----------|
| Standard & Poor's | BB-              | В                 | stable   |
| Moody's           | B1               | not Prime         | positive |
| Fitch             | BB-              | В                 | stable   |

Rating agencies Standard & Poor's and Moody's changed their outlook from "negative" to "stable" and from "stable" to "positive," respectively, in December 2021, with no change in their rating.

#### Analysis of the statement of financial position

#### Non-current assets

- Decrease in property, plant and equipment driven mainly by the impairment losses recognized in the Steel Europe segment in the 3rd quarter of the reporting year; offsetting increase because of currency translation
- Decrease in investments accounted for using the equity method in particular because of the impairment losses recognized in the 3rd quarter of the reporting year in connection with the Elevator investment
- Increase in other financial assets, primarily as a result of the subsequent measurement of interestfree loans recognized in this item in conjunction with the Elevator investment and of the interest in Italian company Acciai Speciali Terni S.p.A. (AST) retained in connection with the sale of the stainless steel business.
- Increase in other non-financial assets primarily due to higher advance payments on property, plant and equipment

#### **Current assets**

- Sharp increase in inventories and trade accounts receivable in particular in the materials businesses of the Steel Europe and Materials Services segments
- Increase in contract assets mainly in connection with the execution of construction contracts in the plant engineering businesses in the Multi Tracks segment and the materials businesses in the Steel Europe segment

- Decrease in other financial assets primarily from the accounting for commodity derivatives qualifying for hedge accounting
- Increase in other non-financial assets mainly because of higher refund claims in connection with non-income taxes as well as higher advance payments in operating activities
- Sharp decrease in cash and cash equivalents mainly as a result of the early repayment of a bond originally due in March 2022 and the scheduled repayment of a loan note in December 2021, the negative operating cash flows of continuing operations and capital expenditures of continuing operations; offset above all by proceeds from the sale of the stainless steel business disposal group
- Sharp decline in assets held for sale, especially as a consequence of the sale of the stainless steel business disposal group completed in the 2nd quarter of the reporting year

#### **Total equity**

Sharp increase compared with September 30, 2021 mainly due to net income in the reporting period and gains recognized in other comprehensive income from remeasurement of pensions and similar obligations, from currency translation and from cash flow hedges

#### Non-current liabilities

- Significant decrease in provisions for pensions and similar obligations primarily due to gains from the remeasurement of pensions mainly as a result of the higher pension discount rate in Germany
- Significant reduction in financial debt in particular due to reclassification to current financial liabilities of a bond due in March 2023

#### **Current liabilities**

- Lower provisions for current employee benefits and other provisions, influenced in particular by lower additions than utilizations and reversals
- Increase in current income tax liabilities in particular as a result of higher payment obligations due to the rise in income before tax
- Overall decline in financial debt, mainly due to above-mentioned repayment of a bond and a loan note in December 2021; partly offset by the above-mentioned reclassification of a bond from noncurrent financial liabilities
- Increase in trade accounts payable especially at the automotive businesses
- Increase in contract liabilities especially because of the execution of construction contracts in the marine business
- Increase in other non-financial liabilities mainly influenced by higher liabilities in connection with non-income taxes
- Significant decline in liabilities in connection with assets held for sale, especially as a consequence of the sale of the stainless steel business disposal group completed in the 2nd quarter of the reporting year

# Compliance

- Strong values as foundation of our work particularly in difficult economic environment; anchored in Mission Statement, Code of Conduct and Compliance Commitment
- Continuous implementation and enhancement of thyssenkrupp compliance management system in our core compliance areas corruption prevention, antitrust law, data protection, money laundering, and trade compliance
- Close involvement of Compliance in various sanctions related issues and additionally in M & A activities to advise on a number of antitrust issues
- More information on compliance at thyssenkrupp in the 2020/2021 Annual Report and on the website www.thyssenkrupp.com

# Forecast, opportunity and risk report

### Forecast for 2021 / 2022

#### Overall assessment and key assumptions

For key assumptions and expected economic parameters, see the Forecast section and the section "Macro and sector environment" in this interim management report. The corresponding opportunities and risks are set out in the "Opportunity and risk report" that follows this section.

We are pushing ahead with our realignment as a high-performance, sustainable group of companies. The definition of our target portfolio in May 2020 placed a clear focus on the industrial portfolio and business models, development potential, competitive profitability and cash flow of our businesses.

Against this background, in fiscal 2021/2022 we will continue to focus on the performance, structural improvement and further development of our businesses as well as continuing targeted growth initiatives despite the significant increase in geopolitical and economic uncertainty. All mid-term targets are backed up by concrete action plans.

Within the segment Multi Tracks we were able to complete the sale processes for the infrastructure business and the stainless steel business at the end of November 2021 and the end of January 2022, respectively. We also expect to complete the transaction for the mining business, for which a sales agreement has already been signed, by the end of the current fiscal year. We will also develop other "best & fair owner" concepts towards a closing. An IPO remains the preferred option for further developing the hydrogen business.

Since the outbreak of the war in Ukraine in February 2022, a variety of geopolitical and economic turmoil have been apparent. At the present time, the further development and consequences of the war in Ukraine on thyssenkrupp's business development – such as rising energy prices, which are moving at a high level, equally highly volatile raw material prices, highly volatile call-offs by customers from the automotive industry as well as possible restrictions on the availability of fossil fuels (in particular natural gas) – remain associated with high uncertainties and only allow for a limited assessment of possible effects and risks, especially in relation to the development of net working capital and, consequently, free cash flow before M & A.

Both the development of the economic conditions for our businesses and the underlying planning assumptions for the 2021/2022 forecast are marked by in some cases considerable uncertainties arising partly from:

- lack of clarity about how the war in Ukraine will develop including the direct and indirect consequences – and the resulting trade conflicts and restrictions
- the continued need for a steady supply of fossil fuels (especially natural gas) and raw materials, particularly for steel production
- the volatility including sudden fluctuations which are sometimes extreme and almost impossible to predict – and further development of raw material prices and factor costs (including energy,

material and freight costs) as well as associated fears of rising inflation with negative effects on consumer and investment confidence

- the continued strained situation in the global procurement market and supply bottlenecks for industrial starting products (including semiconductors)
- lack of clarity over the further progression of the coronavirus pandemic including any further or renewed lockdown measures, especially in China and across Asia
- the possible slowing growth of the Chinese economy as a key factor for global growth and as an important sales market

#### Expectations for 2021/2022

Our forecast is based on the market forecasts and the description of opportunities and risks provided in the section "Macro and sector environment". GDP growth in 2022 for regions of importance to us – Germany, the USA and China – is expected to be 1.4%, 1.4% and 4.0% respectively.

Moreover, the 2021/2022 forecast is based in particular on the assumption that necessary fossil fuels (especially natural gas) and raw materials will continue to be available without restriction and that they will not result in any restrictions on planned production.

The disposal process initiated in the 2020/2021 fiscal year for the plant engineering activities of the mining, infrastructure and the stainless steel businesses in the Multi Tracks segment met the criteria for presentation as disposal groups in accordance with IFRS 5 for the first time in the 4th quarter of the 2020/2021 fiscal year. As the sale processes for the infrastructure business and the stainless steel businesses were completed at the end of November 2021 and end of January 2022, respectively, these businesses no longer form part of the forecast and are termed "sold disposal groups" in the following. The prior-year reference values remain unchanged. For the sales and adjusted EBIT of the Multi Tracks segment and the Group, the prior-year figures for the sold disposal groups are shown on a pro forma basis in the following.

The forecast assumes no effects from further possible portfolio measures.

In view of the forecast economic conditions and underlying assumptions, the structural improvement in our business that we still expect and the increased uncertainties at present, we believe that the following view of fiscal year 2021/2022 is appropriate:

**Sales** are expected to be up significantly year-on-year with an increase in the low double-digit percentage range (prior year:  $\in$ 34 billion, of which sold disposal groups: pro forma  $\notin$ 2.2 billion).

Taking the existing uncertainties described above into account, we are expecting a significant improvement in **adjusted EBIT** to a figure of at least  $\in 2.0$  billion (prior year:  $\in 796$  million, of which sold disposal groups: pro forma  $\in 61$  million). This performance stems essentially from the significant earnings improvement at Steel Europe and at Materials Services and a further reduced loss at Multi Tracks, partially offset by the currently lower earnings contributions from the components businesses. However, it will not be possible to compensate fully for headwinds in the components businesses due to supply chain issues and further rising factor costs by means of efficiency gains and cost pass through.

At Materials Services, we are expecting volumes to be down year-on-year. Thanks to supportive dynamic price movements, we expect adjusted EBIT to reach up to €1.0 billion (previous year: €587 million).

- At Industrial Components, we are expecting a primarily price-driven increase in sales and adjusted EBIT to decline to a figure in the low three-digit million euro range (prior year: sales: €2.5 billion; adjusted EBIT: €322 million), mainly because of higher factor costs. A temporary regional slowdown in demand for wind energy is expected, particularly due to pull-forward effects already caused by subsidies in China. In the forgings business we are expecting headwinds for car and truck components from the ongoing bottlenecks in customer supply chains.
- At Automotive Technology we expect sales to remain largely stable (previous year: €4.5 billion). However, especially given the increased uncertainties at present, this depends on how planned customer call-offs develop due to ongoing bottlenecks in the supply chain. We are expecting adjusted EBIT to come in significantly below the prior year (prior year: €264 million), also because of the recent sharp rises in factor costs, which cannot be fully compensated by continued efficiency and pricing measures.
- At Steel Europe we expect a significant increase in adjusted EBIT by at least €1.0 billion as a result of a significant margin increase amid slightly declining volumes and structural improvements from implementing the Steel Strategy 20–30. This performance depends particularly on the further development of economic conditions, including the supply chain issues, and in the ensuing shipment volumes, as well as on further development of raw material prices and energy costs (prior year: adjusted EBIT: €116 million).
- At Marine Systems, we are projecting a slight decrease in sales for billing reasons and slightly higher adjusted EBIT (prior year: sales: €2.0 billion, adjusted EBIT: €26 million), also supported by improvements in project execution.
- For the businesses combined in Multi Tracks, following the sale of the infrastructure business and the stainless steel business, we are expecting a significant decline in sales (prior year: €5.7 billion, of which sold disposal groups: pro forma €2.2 billion) accompanied by an improvement in adjusted EBIT (prior year: adjusted EBIT €(298) million, of which sold disposal groups: pro forma €61 million). This will be mainly the result of the closure of the heavy plate mill, improved project execution in plant engineering and the ongoing restructuring measures.
- For Corporate Headquarters we anticipate adjusted EBIT above the prior year's level (prior year: adjusted EBIT €(194) million).

**Capital spending** is expected to be down considerably year-on-year (prior year:  $\pounds$ 1,630 million). Investments will be approved on a restrictive basis, especially in light of the increased uncertainties at present, and depending on business performance. At Steel Europe, focus on the investments will be in conjunction with the Steel Strategy 20–30. Investments for targeted growth initiatives will continue to be made in the other businesses.

For free cash flow before M & A we expect a significant improvement year-on-year. Taking into account the uncertainties and assumptions mentioned above and the current geopolitical and economic turmoil, we are expecting a negative figure in the mid-three-digit million euro range for the current fiscal year (prior year:  $\in$ (1.3) billion). The improvement will come primarily from the increase in adjusted EBIT. An increase in net working capital, particularly fueled by price increases and further cash outflows for restructurings, is having an opposite effect. In addition, cash flows from order intake and the payment profile of project businesses (especially at Marine Systems and Multi Tracks) might also have an influence on this development.

We are now expecting net income in the high three-digit million euro range (prior year:  $\in$ (25) million). The operational improvements are partly offset by impairment losses, including in connection with higher cost of capital due to the recent sharp rise in interest rates.

The effects described above mean that **tkVA** is expected to be higher than a year ago and significantly positive (prior year €(622) million).

We will take into account the development of our key performance indicators – also keeping in mind economic justifiability – in preparing our **dividend proposal** to the Annual General Meeting.
# Opportunities and risks

# Opportunities

- Detailed information on opportunities described in the 2020/2021 Annual Report continues to apply
- Opportunities from further systematic implementation of the transformation into a high-performing, sustainable group of companies
- Opportunities from comprehensive technology expertise under the strong "thyssenkrupp" umbrella brand; sustainable products and technologies offer increased opportunities of participating in growth, for example in the areas of renewable energy, hydrogen and e-mobility

# Risks

- Detailed information on risks described in the 2020/2021 Annual Report continues to apply; changes in individual risk assessments as a consequence of the war in Ukraine and the associated sanctions; in particular risk of gas availability
- No going concern risks as long as the supply of gas to our industrial plants, especially at Steel Europe, can be maintained even if Russia possibly cuts of gas supplies; depending on the availability scenario, uneconomic operation down to irreparable damage to the coking plant and other equipment cannot be ruled out
- Uncertainty about the further course of the war in Ukraine and geographic spread of the conflict; risks due to possible further supply restrictions for oil and gas resulting in production stoppages in manufacturing industry; continued high energy, material and commodity prices and associated fears of rising inflation with negative impact on consumer and investment confidence, also due to further interest rate hikes; persistent or worsening supply bottlenecks for starting products
- Uncertainties over further progression of the coronavirus pandemic in particular because of new virus mutations, vaccination rate trends and fresh lockdown measures; growth risks for the global economy and in markets relevant to thyssenkrupp
- Uncertainty about developments at numerous other geopolitical flashpoints and about trade conflicts, recurring floods and other natural disasters as a consequence of climate change; pronounced and lasting slowdown of growth in China, including as a result of the zero-Covid strategy; indebtedness problems in particular in some European countries, particularly as a result of numerous state support measures to mitigate the impact of the pandemic; volatile exchange rates
- Risks through temporary efficiency losses in production as a result of restructurings in connection with our company transformation
- Risks of cost and schedule overruns in the execution of major projects
- Risks from further increase in attacks on IT infrastructure; countermeasure: further continuous expansion of information security management and security technologies

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# thyssenkrupp group – statement of financial position

| ASSETS   |      |                |               |
|--|------|----------------|---------------|
| million €  | Note | Sept. 30, 2021 | June 30, 2022 |
| Intangible assets  |      | 1,892          | 1,870         |
| Property, plant and equipment (inclusive of investment property) |      | 6,513          | 6,193         |
| Investments accounted for using the equity method                |      | 670            | 637           |
| Other financial assets   |      | 718            | 837           |
| Other non-financial assets                                       |      | 337            | 527           |
| Deferred tax assets  |      | 472            | 504           |
| Total non-current assets   |      | 10,602         | 10,567        |
| Inventories  |      | 7,116          | 9,557         |
| Trade accounts receivable  |      | 4,308          | 5,802         |
| Contract assets  |      | 1,434          | 1,562         |
| Other financial assets   |      | 849            | 700           |
| Other non-financial assets                                       |      | 1,386          | 1,575         |
| Current income tax assets  |      | 123            | 176           |
| Cash and cash equivalents  | 14   | 8,974          | 5,860         |
| Assets held for sale   | 02   | 2,019          | 561           |
| Total current assets   |      | 26,209         | 25,794        |
| Total assets   |      | 36,811         | 36,361        |
|  |      |                |               |

# thyssenkrupp interim report 9 months 2021 / 2022

# Condensed interim financial statements of the thyssenkrupp group | thyssenkrupp group – statement of financial position

# EQUITY AND LIABILITIES

| million €   | Note | Sept. 30, 2021 | June 30, 2022 |
|---|------|----------------|---------------|
| Capital stock   |      | 1,594          | 1,594         |
| Additional paid-in capital                            |      | 6,664          | 6,664         |
| Retained earnings                                     |      | 1,771          | 4,321         |
| Cumulative other comprehensive income                 |      | 372            | 1,014         |
| thereof relating to disposal groups                   |      | (34)           | (17)          |
| Equity attributable to thyssenkrupp AG's stockholders |      | 10,400         | 13,593        |
| Non-controlling interest                              |      | 445            | 492           |
| Total equity  | 03   | 10,845         | 14,085        |
| Provisions for pensions and similar obligations       | 04   | 7,896          | 5,952         |
| Provisions for other non-current employee benefits    |      | 298            | 259           |
| Other provisions                                      | 05   | 513            | 480           |
| Deferred tax liabilities                              |      | 60             | 50            |
| Financial debt  | 06   | 3,784          | 2,783         |
| Other financial liabilities                           |      | 66             | 37            |
| Other non-financial liabilities                       |      | 1              | 1             |
| Total non-current liabilities                         |      | 12,619         | 9,561         |
| Provisions for current employee benefits              |      | 176            | 151           |
| Other provisions                                      | 05   | 1,175          | 1,028         |
| Current income tax liabilities                        |      | 151            | 261           |
| Financial debt  | 06   | 1,640          | 1,177         |
| Trade accounts payable                                |      | 4,244          | 4,481         |
| Other financial liabilities                           |      | 729            | 694           |
| Contract liabilities                                  |      | 2,205          | 2,548         |
| Other non-financial liabilities                       |      | 1,794          | 2,028         |
| Liabilities associated with assets held for sale      | 02   | 1,232          | 346           |
| Total current liabilities                             |      | 13,347         | 12,715        |
| Total liabilities                                     |      | 25,966         | 22,276        |
| Total equity and liabilities                          |      | 36,811         | 36,361        |

# thyssenkrupp group – statement of income

|  |        | 9 months<br>ended | 9 months<br>ended | 3rd quarter<br>ended | 3rd quarter<br>ended |
|--|--------|-------------------|-------------------|----------------------|----------------------|
| million €, earnings per share in €   | Note   | June 30, 2021     | June 30, 2022     | June 30, 2021        | June 30, 2022        |
| Sales  | 09, 10 | 24,575            | 30,571            | 8,676                | 10,950               |
| Cost of sales  |        | (21,421)          | (26,174)          | (7,424)              | (9,556)              |
| Gross Margin   |        | 3,154             | 4,397             | 1,252                | 1,394                |
| Research and development cost  |        | (168)             | (171)             | (57)                 | (62)                 |
| Selling expenses   |        | (1,756)           | (1,832)           | (643)                | (630)                |
| General and administrative expenses  |        | (1,140)           | (1,120)           | (300)                | (404)                |
| Other income   | 11     | 217               | 252               | 57                   | 76                   |
| Other expenses   |        | (70)              | (129)             | (20)                 | (75)                 |
| Other gains/(losses), net  |        | 48                | (20)              | 34                   | (3)                  |
| Income/(loss) from operations  |        | 286               | 1,376             | 323                  | 295                  |
| Income from companies accounted for using the equity method                                  | 12     | (86)              | (142)             | (43)                 | (72)                 |
| Finance income   |        | 540               | 911               | 173                  | 415                  |
| Finance expense  |        | (717)             | (1,051)           | (228)                | (458)                |
| Financial income/(expense), net  |        | (263)             | (283)             | (99)                 | (115)                |
| Income/(loss) from continuing operations before tax  |        | 23                | 1,094             | 224                  | 180                  |
| Income tax (expense)/income  |        | (173)             | (301)             | (78)                 | (88)                 |
| Income/(loss) from continuing operations (net of tax)  |        | (151)             | 792               | 146                  | 92                   |
| Income/(loss) from discontinued operations (net of tax)                                      | 02     | (17)              | 9                 | (2)                  | 0                    |
| Net income/(loss)  |        | (168)             | 801               | 145                  | 92                   |
| Thereof:   |        |                   |                   |                      |                      |
| thyssenkrupp AG's shareholders   |        | (231)             | 746               | 125                  | 76                   |
| Non-controlling interest   |        | 63                | 55                | 20                   | 16                   |
| Net income/(loss)  |        | (168)             | 801               | 145                  | 92                   |
| Basic and diluted earnings per share based on  | 13     |                   |                   |                      |                      |
| Income/(loss) from continuing operations<br>(attributable to thyssenkrupp AG's shareholders) |        | (0.34)            | 1.19              | 0.20                 | 0.12                 |
| Net income/(loss)<br>(attributable to thyssenkrupp AG's shareholders)                        |        | (0.37)            | 1.20              | 0.20                 | 0.12                 |

# thyssenkrupp group – statement of comprehensive income

| million €  | ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 |
|--|------------------------|------------------------------------|---------------------------------------|---------------------------------------|
| Net income/(loss)  | (168)                  | 801                                | 145                                   | Julie 30, 2022<br>92                  |
| Items of other comprehensive income that will not be reclassified to profit or loss in future periods:             | (100)                  |                                    |                                       | 52                                    |
| Other comprehensive income from remeasurements of pensions and similar obligations                                 |                        |                                    |                                       |                                       |
| Change in unrealized gains/(losses), net   | 390                    | 1,805                              | 35                                    | 1,085                                 |
| Tax effect   | (23)                   | (4)                                | (3)                                   | 6                                     |
| Other comprehensive income from remeasurements of pensions and similar obligations, net                            | 367                    | 1,801                              | 32                                    | 1,091                                 |
| Unrealized gains/(losses) from fair value measurement of equity instruments  |                        |                                    |                                       |                                       |
| Change in unrealized gains/(losses), net   | 6                      | 3                                  | 1                                     | 0                                     |
| Tax effect   | 0                      | 0                                  | 0                                     | 0                                     |
| Net unrealized (gains)/losses  | 6                      | 3                                  | 1                                     | 0                                     |
| Share of unrealized gains/(losses) of investments accounted for using the equity-method                            | 2                      | 5                                  | 4                                     | 5                                     |
| Subtotals of items of other comprehensive income that will not be reclassified to profit or loss in future periods | 375                    | 1,809                              | 37                                    | 1,096                                 |
| Items of other comprehensive income that could be reclassified to profit or loss in future periods:                |                        |                                    |                                       |                                       |
| Foreign currency translation adjustment  |                        |                                    |                                       |                                       |
| Change in unrealized gains/(losses), net   | 72                     | 371                                | 15                                    | 149                                   |
| Net realized (gains)/losses  | 1                      | 1                                  | 0                                     | 0                                     |
| Net unrealized (gains)/losses  | 73                     | 372                                | 15                                    | 149                                   |
| Unrealized gains/(losses) from fair value measurement of debt instruments  |                        |                                    |                                       |                                       |
| Change in unrealized gains/(losses), net   | 7                      | 3                                  | 1                                     | 2                                     |
| Net realized (gains)/losses  | 0                      | 0                                  | 0                                     | 0                                     |
| Tax effect   | 0                      | 0                                  | 0                                     | 0                                     |
| Net unrealized (gains)/losses  | 7                      | 3                                  | 1                                     | 2                                     |
| Unrealized gains/(losses) from impairment of financial instruments   |                        |                                    |                                       |                                       |
| Change in unrealized gains/(losses), net   | (20)                   | (4)                                | (18)                                  | (3)                                   |
| Net realized (gains)/losses  | 1                      | 3                                  | 2                                     | 1                                     |
| Tax effect   | 4                      | 0                                  | 4                                     | 0                                     |
| Net unrealized (gains)/losses  | (14)                   | (1)                                | (12)                                  | (2)                                   |
| Unrealized gains/(losses) on cash flow hedges  |                        |                                    |                                       |                                       |
| Change in unrealized gains/(losses), net   | 280                    | 175                                | 82                                    | (86)                                  |
| Net realized (gains)/losses  | 14                     | (4)                                | 14                                    | 33                                    |
| Tax effect   | (19)                   | (2)                                | 25                                    | (1)                                   |
| Net unrealized (gains)/losses  | 276                    | 169                                | 121                                   | (54)                                  |
| Share of unrealized gains/(losses) of investments accounted for using the  | 75                     | 126                                | 64                                    | 56                                    |

# thyssenkrupp interim report 9 months 2021 / 2022

# Condensed interim financial statements of the thyssenkrupp group | thyssenkrupp group - statement of comprehensive income

| million €   | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 |
|---|------------------------------------|------------------------------------|---------------------------------------|---------------------------------------|
| Subtotals of items of other comprehensive income that could be reclassified to profit or loss in future periods | 417                                | 668                                | 189                                   | 151                                   |
| Other comprehensive income  | 792                                | 2,477                              | 226                                   | 1,247                                 |
| Total comprehensive income  | 624                                | 3,278                              | 371                                   | 1,339                                 |
| Thereof:  |                                    |                                    |                                       |                                       |
| thyssenkrupp AG's shareholders  | 540                                | 3,194                              | 352                                   | 1,325                                 |
| Non-controlling interest  | 84                                 | 84                                 | 18                                    | 14                                    |
| Total comprehensive income attributable to thyssenkrupp AG's stockholders refers to:                            |                                    |                                    |                                       |                                       |
| Continuing operations   | 557                                | 3,185                              | 354                                   | 1,325                                 |
| Discontinued operations   | (17)                               | 9                                  | (2)                                   | 0                                     |

# thyssenkrupp group – statement of changes in equity

Equity attributable to thyssenkrupp AG's stockholders

| million €,<br>(except number of shares)             | Number of shares<br>outstanding | Capital stock | Additional paid-in<br>capital | Retained earnings |
|---|---------------------------------|---------------|-------------------------------|-------------------|
| Balance as of Sept. 30, 2020                        | 622,531,741                     | 1,594         | 6,664                         | 1,472             |
| Net income/(loss)                                   |                                 |               |                               | (231)             |
| Other comprehensive income                          |                                 |               |                               | 369               |
| Total comprehensive income                          |                                 |               |                               | 138               |
| Profit attributable to non-controlling interest     |                                 |               |                               |                   |
| Capital increase                                    |                                 |               |                               |                   |
| Changes of shares of already consolidated companies |                                 |               |                               | (7)               |
| Other changes                                       |                                 |               |                               | (16)              |
| Balance as of June 30, 2021                         | 622,531,741                     | 1,594         | 6,664                         | 1,588             |
| Balance as of Sept. 30, 2021                        | 622,531,741                     | 1,594         | 6,664                         | 1,771             |
| Net income/(loss)                                   |                                 |               |                               | 746               |
| Other comprehensive income                          |                                 |               |                               | 1,806             |
| Total comprehensive income                          |                                 |               |                               | 2,552             |
| Profit attributable to non-controlling interest     |                                 |               |                               |                   |
| Other changes                                       |                                 |               |                               | (2)               |
| Balance as of June 30, 2022                         | 622,531,741                     | 1,594         | 6,664                         | 4,321             |

# thyssenkrupp interim report 9 months 2021 / 2022

Condensed interim financial statements of the thyssenkrupp group | thyssenkrupp group – statement of changes in equity

# Equity attributable to thyssenkrupp AG's stockholders

Cumulative other comprehensive income

|              |                             |        |   |               | ash flow hedges              | C   |  |  |   |
|--------------|-----------------------------|--------|---|---------------|------------------------------|---|--|--|---|
| Total equity | Non-controlling<br>interest | Total  | Share of<br>investments<br>accounted for using<br>the equity method | Hedging costs | Designated risk<br>component | Impairment of<br>financial<br>instruments | Fair value<br>measurement of<br>equity instruments | Fair value<br>measurement of<br>debt instruments | Foreign currency<br>translation<br>adjustment |
| 10,174       | 364                         | 9,810  | 40  | (1)           | 84                           | 42  | 2  | 6  | (93)  |
| (168)        | 63                          | (231)  |   |               |                              |   |  |  |   |
| 792          | 21                          | 771    | 75  | 1             | 272                          | (14)                                      | 6  | 4  | 59  |
| 624          | 84                          | 540    | 75  | 1             | 272                          | (14)                                      | 6  | 4  | 59  |
| (41)         | (41)                        | 0      |   |               |                              |   |  |  |   |
| 2            | 2                           | 0      |   |               |                              |   |  |  |   |
| (3)          | 4                           | (7)    |   |               |                              |   |  |  |   |
| 0            | 16                          | (16)   |   |               |                              |   |  |  |   |
| 10,756       | 428                         | 10,328 | 115   | 0             | 355                          | 28  | 8  | 9  | (34)  |
| 10,845       | 445                         | 10,400 | 123   | (37)          | 217                          | 33  | 8  | 10   | 19  |
| 801          | 55                          | 746    |   |               |                              |   |  | ·  |   |
| 2,477        | 30                          | 2,448  | 126   | 15            | 158                          | (1)                                       | 3  | 2  | 340   |
| 3,278        | 84                          | 3,194  | 126   | 15            | 158                          | (1)                                       | 3  | 2  | 340   |
| (35)         | (35)                        | 0      |   |               |                              | ·   |  |  |   |
| (3)          | (1)                         | (2)    |   |               |                              |   |  |  |   |
| 14,085       | 492                         | 13,593 | 249   | (22)          | 375                          | 32  | 11   | 12   | 359   |

# thyssenkrupp group – statement of cash flows

|  | 9 months<br>ended | 9 months               | 3rd quarter<br>ended | 3rd quarter            |
|--|-------------------|------------------------|----------------------|------------------------|
| million €  | June 30, 2021     | ended<br>June 30, 2022 | June 30, 2021        | ended<br>June 30, 2022 |
| Net income/(loss)  | (168)             | 801                    | 145                  | 92                     |
| Adjustments to reconcile net income/(loss) to operating cash flows:  |                   |                        |                      |                        |
| Income/(loss) from discontinued operations (net of tax)  | 17                | (9)                    | 2                    | 0                      |
| Deferred income taxes, net   | 17                | (9)                    | 13                   | (38)                   |
| Depreciation, amortization and impairment of non-current assets  | 731               | 1,139                  | 258                  | 646                    |
| Reversals of impairment losses of non-current assets   | (56)              | (52)                   | (22)                 | (18)                   |
| Income/(loss) from companies accounted for using the equity method, net of dividends received                  | 86                | 142                    | 43                   | 72                     |
| (Gain)/loss on disposal of non-current assets  | (55)              | 13                     | (35)                 | (4)                    |
| Changes in assets and liabilities, net of effects of acquisitions and divestitures and other non-cash changes  |                   |                        |                      |                        |
| – Inventories  | (1,151)           | (2,316)                | (608)                | (470)                  |
| – Trade accounts receivable  | (538)             | (1,295)                | (23)                 | (119)                  |
| – Contract assets  | (91)              | (68)                   | (138)                | (165)                  |
| - Provisions for pensions and similar obligations  | (104)             | (157)                  | (53)                 | (38)                   |
| – Other provisions   | 12                | (293)                  | (86)                 | (1)                    |
| – Trade accounts payable   | 1,074             | 164                    | 256                  | (378)                  |
| – Contract liabilities   | (176)             | 241                    | (130)                | 37                     |
| - Other assets/liabilities not related to investing or financing activities                                    | 182               | 432                    | 369                  | 199                    |
| Operating cash flows – continuing operations   | (219)             | (1,266)                | (10)                 | (184)                  |
| Operating cash flows – discontinued operations   | (3)               | 0                      | 0                    | 0                      |
| Operating cash flows   | (222)             | (1,267)                | (10)                 | (184)                  |
| Purchase of investments accounted for using the equity method and non-current financial assets                 | (2)               | (7)                    | 0                    | 0                      |
| Expenditures for acquisitions of consolidated companies net of cash acquired                                   | (37)              | (1)                    | 0                    | 0                      |
| Capital expenditures for property, plant and equipment (inclusive of advance payments) and investment property | (802)             | (764)                  | (254)                | (236)                  |
| Capital expenditures for intangible assets (inclusive of advance payments)                                     | (20)              | (30)                   | (5)                  | (11)                   |
| Proceeds from disposals of previously consolidated companies net of cash disposed                              | 2                 | 575                    | 3                    | 6                      |
| Proceeds from disposals of property, plant and equipment and investment property                               | 120               | 18                     | 61                   | 10                     |
| Proceeds from disposals of intangible assets   | 1                 | 0                      | 1                    | 0                      |
| Proceeds from disposals of time deposits   | 850               | 0                      | 0                    | 0                      |
| Cash flows from investing activities – continuing operations   | 112               | (209)                  | (194)                | (231)                  |
| Cash flows from investing activities – discontinued operations   | 0                 | 0                      | 0                    | 0                      |
| Cash flows from investing activities   | 112               | (209)                  | (194)                | (231)                  |

# thyssenkrupp interim report 9 months 2021 / 2022 Condensed interim financial statements of the thyssenkrupp group | thyssenkrupp group – statement of cash flows

|  | 9 months<br>ended | 9 months<br>ended | 3rd quarter<br>ended | 3rd quarter<br>ended |
|--|-------------------|-------------------|----------------------|----------------------|
| million €  | June 30, 2021     | June 30, 2022     | June 30, 2021        | June 30, 2022        |
| Repayments of bonds  | (850)             | (1,250)           | 0                    | 0                    |
| Proceeds from liabilities to financial institutions  | 202               | 133               | 49                   | 26                   |
| Repayments of liabilities to financial institutions  | (233)             | (115)             | (131)                | (15)                 |
| Lease liabilities  | (105)             | (106)             | (36)                 | (35)                 |
| Proceeds from/(repayments on) loan notes and other loans   | (141)             | (193)             | (3)                  | (94)                 |
| Profit attributable to non-controlling interest  | (41)              | (35)              | (31)                 | (7)                  |
| Expenditures for acquisitions of shares of already consolidated companies  | (3)               | 0                 | 0                    | 0                    |
| Financing of discontinued operations   | (3)               | 0                 | 0                    | 0                    |
| Other financial activities   | (29)              | (102)             | 7                    | (42)                 |
| Cash flows from financing activities – continuing operations   | (1,203)           | (1,670)           | (144)                | (167)                |
| Cash flows from financing activities – discontinued operations   | 3                 | 0                 | 0                    | 0                    |
| Cash flows from financing activities   | (1,201)           | (1,669)           | (144)                | (167)                |
| Net increase/(decrease) in cash and cash equivalents   | (1,311)           | (3,144)           | (349)                | (582)                |
| Effect of exchange rate changes on cash and cash equivalents   | 22                | 53                | 14                   | 9                    |
| Cash and cash equivalents at beginning of year   | 10,697            | 9,017             | 9,742                | 6,498                |
| Cash and cash equivalents at end of year   | 9,408             | 5,925             | 9,408                | 5,925                |
| thereof cash and cash equivalents within the disposal groups   | 0                 | 65                | 0                    | 65                   |
| Additional information regarding cash flows from interest, dividends and income taxes which are included in operating cash flows of continuing operations: |                   |                   |                      |                      |
| Interest received  | 7                 | 10                | 3                    | 4                    |
| Interest paid  | (151)             | (124)             | (13)                 | (13)                 |
| Dividends received   | 16                | 33                | 15                   | 33                   |
| Income taxes (paid)/received   | (120)             | (243)             | (48)                 | (97)                 |

# thyssenkrupp group – Selected notes

# Corporate information

thyssenkrupp Aktiengesellschaft ("thyssenkrupp AG" or "Company") is a publicly traded corporation domiciled in Duisburg and Essen in Germany. The condensed interim consolidated financial statements of thyssenkrupp AG and its subsidiaries, collectively the "group", for the period from October 1, 2021 to June 30, 2022, were reviewed and authorized for issue in accordance with a resolution of the Executive Board on August 9, 2022.

# Basis of presentation

The accompanying group's condensed interim consolidated financial statements have been prepared pursuant to section 115 of the German Securities Trading Act (WpHG) and in conformity with IAS 34 "Interim financial reporting". They are in line with the International Financial Reporting Standards (IFRS) and its interpretations adopted by the International Accounting Standards Board (IASB) for interim financial information effective within the European Union. Accordingly, these financial statements do not include all of the information and footnotes required by IFRS for complete financial statements for year-end reporting purposes.

The accounting principles and practices as applied in the group's condensed interim consolidated financial statements as of June 30, 2022 correspond to those pertaining to the most recent annual consolidated financial statements with the exception of the recently adopted accounting standards. A detailed description of the accounting policies is published in the notes to the consolidated financial statements of our annual report 2020/2021.

# Review of estimates and judgments

The preparation of the group financial statements requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. All estimates and assumptions are made to the best of management's knowledge and belief in order to fairly present the group's financial position and results of operations; they are reviewed on an ongoing basis. This applies in particular with regard to the possible impacts of the war in Ukraine and the current global coronavirus pandemic. Against this background an impairment test was conducted on the critical items goodwill, other intangible assets and property, plant and equipment, investments, deferred tax assets, trade accounts receivable and contract assets (see Note 08).

The following impairment losses should be highlighted in the 1st quarter ended December 31, 2021: In the Steel Europe segment, an impairment loss of  $\notin$ 13 million was necessary on construction in progress due to construction defects caused by the upstream supplier. At a Chinese Springs & Stabilizers plant in the Multi Tracks segment, damage caused by adverse weather resulted in impairment losses of  $\notin$ 12 million, which largely related to technical plant and machinery as well as buildings.

After impairment losses of  $\in$ 6 million were recognized on technical equipment and machinery in the global electric steering product area in the Steering business unit of the Automotive Technology segment in the 2nd quarter ended March 31, 2022 due to reduced sales expectations, further impairment losses of  $\in$ 23 million were recognized on technical equipment and machinery in the global electric steering gear product area in this business in the 3rd quarter ended June 30, 2022, mainly due to increased materials and logistics costs and the higher cost of capital. The continuing shortage of semiconductors and the impact of the war in Ukraine are continuing to lead to reduced call-offs by customers in the automotive industry. The recoverable amount relevant for determining the impairment loss is the value in use, which amounts to a total of  $\in$ 565 million and for which a discount rate (after tax) of 8.40% was applied.

Due to the significant increase in the cost of capital in the 3rd guarter ended June 30, 2022 (a triggering event in accordance with IAS 36.12) all cash-generating units of the thyssenkrupp group were subject to a further impairment test in accordance with IAS 36 as of June 30, 2022; as a result an impairment loss had to be recognized in the Steel Europe segment. Applying a discount rate (after tax) of 7.67% for the future cash flows, the total carrying amount of €6,869 million as of June 30, 2022 resulted in a relevant value in use of €6,475 million. The resulting impairment loss required to be recognized at Steel Europe amounts to €390 million. Of this amount, €204 million relates to technical machinery and equipment, €109 million to construction in progress, €46 million to buildings, €21 million to other equipment, factory and office equipment, €8 million to development costs and €2 million to other intangible assets. Furthermore, this resulted in an impairment loss on corporate assets amounting to €4 million. The underlying value in use is based on a range of scenarios for the future course of business. In addition to the steel-specific cyclical risks already used in previous measurements, potential temporary restrictions on gas supplies (for thyssenkrupp's own production facilities and those of customers) and the resulting temporary underutilization of Steel Europe in relation to the winter half year of 2022/2023 has now been taken into account as a scenario, which will burden the short-term cash flow expectations for next fiscal year. The results of the scenarios were weighted using probabilities that reflect the current management assessment. The current measurement environment continues to be affected by uncertainty about economic conditions as well as the dynamic development in the cost of capital. It can therefore not be ruled out from today's perspective that future trends will have a negative impact on the value development of the assets at Steel Europe.

The impairment loss of €4 million on assets used jointly in the thyssenkrupp group (corporate assets) was recognized in Special Units. These assets are allocated proportionately to the cash-generating units for impairment testing purposes as they do not generate independent cash inflows. The impairment loss results from the reduced viability of the corporate assets due in particular to the Steel Europe cash-generating unit in connection with the impairment losses recognized there in the 3rd quarter ended June 30, 2022.

Moreover, in the 3rd quarter ended June 30, 2022, an impairment loss of €63 million was recognized on the ordinary shares in Vertical Topco I S.A., Luxembourg, which are part of the Elevator investment (cf. Note 02).

The uncertainties in assessing the impact of the continuing global COVID-19 pandemic on current business performance, including earnings prospects, have not changed since September 30, 2021. Since the outbreak of the war in Ukraine in February 2022, a variety of geopolitical and economic upheavals have been apparent. From today's perspective, further developments and their impact on our business, such as sharp fluctuations in energy materials and raw materials prices, potential further supply restrictions for oil and gas and associated fears of further rising inflation rates with negative effects on the consumer and investment willingness, persistent or worsening supply bottlenecks for intermediate products in manufacturing industry as well as considerable volatility in call-offs by customers from the automotive industry remain associated with a high level of uncertainty; see also the detailed description of overall conditions in the report on economic position in the interim management report.

# 01 Recently adopted accounting standards

In fiscal year 2021/2022, thyssenkrupp adopted the following interpretations and amendments to existing standards that do not have a material impact on the Group's consolidated financial statements:

- Amendments to IFRS 4 "Insurance Contracts deferral of IFRS 9", issued in June 2020
- Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 und IFRS 16 "Interest Rate Benchmark Reform Phase 2", issued in August 2020

# 02 Discontinued operation, disposal groups and disposals

# Discontinued Elevator operations

End of February 2020, thyssenkrupp signed an agreement with a bidding consortium led by Advent International and Cinven on the full sale of its elevator business Elevator Technology. After all the responsible authorities had approved the sale, the closing of the transaction together with the deconsolidation of Elevator Technology took place on July 31, 2020. The transaction met the criteria for presentation as a discontinued operation under IFRS 5. It encompassed Elevator Technology and individual units from Corporate Headquarters. Irrespective of the deconsolidation already recognized, subsequent expenses and income and cash flows directly related to the sale of the elevator activities are continued to be reported separately in the statement of income and the statement of cash flows.

The table below shows the subsequent expenses incurred and subsequent income generated in the 9 months and 3rd quarter ended June 30, 2022 as well as in the corresponding prior-year periods arising from the mutual obligations under the agreement on the sale of the elevator operations of 2019/2020. In relation to the mutual claims and obligations from tax guarantees, a new agreement was entered into with the buyer in the 2nd quarter ended March 31, 2022 that specifies that claims and obligations previously recognized can be fully offset.

|  | 9 months<br>ended | 9 months<br>ended | 3rd quarter<br>ended | 3rd quarter<br>ended |
|--|-------------------|-------------------|----------------------|----------------------|
| million €  | June 30, 2021     | June 30, 2022     | June 30, 2021        | June 30, 2022        |
| Sales  | 0                 | 0                 | 0                    | 0                    |
| Other income   | 0                 | 0                 | 0                    | 0                    |
| Expenses   | (17)              | 9                 | (2)                  | 0                    |
| Ordinary income/(loss) from discontinued operations (before tax)           | (17)              | 9                 | (2)                  | 0                    |
| Income tax (expense)/income  | 0                 | 0                 | 0                    | 0                    |
| Ordinary income/(loss) from discontinued operations (net of tax)           | (17)              | 9                 | (2)                  | 0                    |
| Gain/(loss) recognized on disposal of discontinued operations (before tax) | 0                 | 0                 | 0                    | 0                    |
| Income tax (expense)/income  | 0                 | 0                 | 0                    | 0                    |
| Gain/(loss) recognized on disposal of discontinued operations (net of tax) | 0                 | 0                 | 0                    | 0                    |
| Income/(loss) from discontinued operations (net of tax)                    | (17)              | 9                 | (2)                  | 0                    |
| Thereof:   |                   |                   |                      |                      |
| thyssenkrupp AG's shareholders   | (17)              | 9                 | (2)                  | 0                    |
| Non-controlling interest   | 0                 | 0                 | 0                    | 0                    |
|  |                   |                   |                      |                      |

# DISCONTINUED ELEVATOR OPERATIONS

In the context of the disposal of Elevator Technology business as of July 31, 2020 thyssenkrupp holds an investment that was part of the consideration received from the disposal. It comprises several financing instruments which are accounted for as follows:

- Ordinary shares (with voting rights) in Vertical Topco I S.A., Luxembourg. Due to the existence of significant influence, the ordinary shares are treated and reported as an investment accounted for using the equity method in accordance with the requirements of IAS 28. Amortization of the acquisition cost is recognized in financial income from companies accounted for using the equity method in the statement of income.
- Preference shares (with voting rights) in Vertical Topco I S.A., Luxembourg. The preference shares are treated as an equity instrument in accordance with IAS 32 and IFRS 9 and reported under other non-current financial assets. Subsequent measurement is at fair value, with changes in fair value recognized directly in equity (without recycling).

Interest-free loans (borrower: Vertical Topco I S.A., Luxembourg). The interest-free loans are treated as debt instruments in accordance with IAS 32 and IFRS 9 and likewise reported under other non-current financial assets. They are measured at amortized cost, with income effects from subsequent measurement recognized in finance income/finance expense under financial income/expense in the statement of income.

# Disposal groups

In the course of its transformation and strategic realignment, thyssenkrupp is also focusing on its portfolio. In this context in the 4th quarter of 2020/2021 the disposal of Mining, Infrastructure and the stainless steel business has been initiated. These transactions do not meet the requirements of IFRS 5 for a presentation of a discontinued operation. Therefore, expenses and income will continue to be presented as income from continuing operations until the date of disposal and the assets and liabilities of the respective disposal groups will be disclosed separately in the balance sheet as of September 30, 2021 and – if not disposed of in the meantime – also in the balance sheet as of June 30, 2022 in the line items "Assets held for sale" and "Liabilities associated with assets held for sale".

# Mining disposal group

On July 29, 2021, thyssenkrupp signed an agreement to sell the mining business in the Multi Tracks segment to Danish company FLSmidth. The disposal group provides technologies for the mining industry. The transaction is subject to merger control approvals, which have largely been obtained. The comprehensive carve-out activities have also been largely completed. We are expecting the transaction to close in the last quarter of the current fiscal year. In connection with the initiated sale immediately before the initial classification as a disposal group it has been ensured that the measurement of the assets is in accordance with IAS 36; this has not resulted in any impairment.

As of June 30, 2022, the allocation of individual current assets and liabilities (mainly trade accounts receivable/trade accounts payable and contract assets and liabilities) to the disposal group was changed, as selected customer contracts cannot be transferred to the acquirer because of legal factors. No change was made to the transaction object itself. The change in the composition of the disposal group resulted in particular in a  $\notin$ 29 million decrease in liabilities associated with assets held for sale compared with March 31, 2022. This did not result in any impairment.

The assets and liabilities of the disposal group as of September 30, 2021 and as of June 30, 2022, respectively are presented in the following table;  $\in$ (17) million (September 30, 2021:  $\in$ (30) million) of cumulative other comprehensive income presented within equity is attributable to the disposal group.

## thyssenkrupp interim report 9 months 2021 / 2022 Condensed interim financial statements of the thyssenkrupp group | thyssenkrupp group – Selected notes

# MINING DISPOSAL GROUP

| million €  | Sept. 30, 2021 | June 30, 2022 |
|--|----------------|---------------|
| Intangible assets  | 93             | 95            |
| Property, plant and equipment (inclusive of investment property) | 66             | 70            |
| Deferred tax assets  | 18             | 17            |
| Inventories  | 98             | 111           |
| Trade accounts receivable  | 115            | 86            |
| Contract assets  | 74             | 68            |
| Other current financial assets                                   | 1              | 1             |
| Other current non-financial assets                               | 33             | 45            |
| Current income tax assets  | 4              | 3             |
| Cash and cash equivalents  | 31             | 65            |
| Assets held for sale   | 532            | 561           |
| Provisions for pensions and similar obligations                  | 37             | 27            |
| Provisions for other non-current employee benefits               | 4              | 4             |
| Other non-current provisions                                     | 4              | 4             |
| Deferred tax liabilities   | 0              | 2             |
| Non-current financial debt                                       | 6              | 4             |
| Provisions for current employee benefits                         | 10             | 11            |
| Other current provisions   | 39             | 26            |
| Current income tax liabilities                                   | 2              | 2             |
| Current financial debt   | 3              | 2             |
| Trade accounts payable   | 95             | 60            |
| Other current financial liabilities                              | 1              | 2             |
| Contract liabilities   | 167            | 137           |
| Other current non-financial liabilities                          | 78             | 64            |
| Liabilities associated with assets held for sale                 | 445            | 346           |

# Infrastructure disposal group

On August 5, 2021, thyssenkrupp signed an agreement with FMC Beteiligungs KG to sell Infrastructure in the Multi Tracks segment. The disposal group is active in civil engineering, port engineering and special-purpose civil engineering, as well as in structural engineering. The product portfolio comprises the areas of profiles and anchor technology, flood protection, pile driving and drawing technology, drilling engineering, trench sheeting and shoring.

In connection with the allocation of Infrastructure to the Multi Tracks segment, comprehensive studies of the market environment and of the potential for disposing of individual assets were performed. In light of this, Infrastructure was tested again for impairment under IAS 36 in the 3rd quarter of 2020/2021 and an impairment loss of  $\in$ 27.3 million was identified;  $\in$ 0.2 million of this amount related to intangible assets and  $\in$ 24.3 million to property, plant and equipment.  $\in$ 2.8 million could not be recognized due to the lower value limits under IAS 36.105. The relevant recoverable amount used to determine the impairment loss in each case corresponded to the respective value in use, which amounted to  $\notin$ 58 million in total and was determined applying a discount rate (after taxes) of 7.65%. In addition, the carrying amounts of assets and liabilities were reviewed in the 4th quarter of 2020/2021 on initial classification as a disposal group as part of the initiated sale process; this resulted in further impairment losses of  $\notin$ 20 million, which relate in particular to current assets. Impairment losses are reported in cost of sales in the 4th quarter of 2020/2021. Following the recognized impairment losses, the carrying amount of the disposal group corresponded to fair value less costs of disposal.

After receiving all merger control approvals, the sale of Infrastructure to FMC Beteiligungs KG, with the exception of the Australian activities, was completed on November 30, 2021. This resulted in a loss of  $\notin$ 6 million, which is reported in other gains and losses in the 1st quarter ended December 31, 2021. For the Australian activities, completion took place with the completion of the IT carve-out activities on January 31, 2022. This resulted in a loss of  $\notin$ 0.2 million, which is reported in other gains and losses in the 2nd quarter ended March 31, 2022.

The assets and liabilities that were part of the disposal group as of September 30, 2021 are presented in the following table;  $\in$ (2) million of cumulative other comprehensive income presented within equity was attributable to the disposal group as of September 30, 2021.

# **INFRASTRUCTURE DISPOSAL GROUP**

| million €  | Sept. 30, 2021 |
|--|----------------|
| Inventories  | 39             |
| Trade accounts receivable                          | 22             |
| Other current non-financial assets                 | 2              |
| Cash and cash equivalents                          | 5              |
| Assets held for sale                               | 68             |
| Provisions for pensions and similar obligations    | 17             |
| Provisions for other non-current employee benefits | 1              |
| Non-current financial debt                         | 3              |
| Other current provisions                           | 2              |
| Current income tax liabilities                     | 1              |
| Current financial debt                             | 2              |
| Trade accounts payable                             | 8              |
| Other current financial liabilities                | 1              |
| Contract liabilities                               | 1              |
| Other current non-financial liabilities            | 5              |
| Liabilities associated with assets held for sale   | 40             |

# Stainless steel business disposal group

On September 16, 2021, thyssenkrupp signed an agreement with Italian Arvedi group to sell the stainless steel business (stainless steel plant in Terni, Italy, (AST) including the associated sales organization in Germany, Italy and Turkey) in the Multi Tracks segment.

The carrying amounts of the assets and liabilities were reviewed in connection with the initiated sale process on initial classification as a disposal group in accordance with IAS 36; this resulted in the reversal of an impairment loss in the total amount of €38 million, as the fair value (level 3, derived from the purchase price) less costs of disposal is higher than the carrying amount. This had been written down as of September 30, 2020, due to the lower expectations regarding the future results of operations because of the coronavirus pandemic. Of the total €38 million reversal, €6 million is attributable to buildings and €32 million to technical machinery and equipment. It is reported in cost of sales in the 4th quarter of 2020/2021; deferred tax liabilities of €11 million were recognized at the same time. This resulted in the 1st quarter ended December 31, 2021 in impairment losses of a total of €26 million, reflecting the arrangements in the purchase agreement and changes in working capital from the measurement of the disposal group at fair value less costs to sell.

Once all legal approvals of the merger had been obtained, the sale of the stainless steel business (stainless steel plant in Terni, Italy (AST), including the associated distribution organization in Germany, Italy, and Turkey) to the Italian Arvedi Group was closed on January 31, 2022. Subject to finalizing the contractually agreed processes for determining the purchase price, this transaction resulted in a disposal loss of €8 million, which is reported in other gains and losses.

As part of the sale, it was agreed that thyssenkrupp retains shares in the amount of 15% in AST in order to strengthen the already existing operating cooperation with Arvedi; thyssenkrupp accounts for these shares as debt instruments at amortized cost.

The assets and liabilities of the disposal group as of September 30, 2021 are presented in the following table. There were also intragroup financing liabilities of  $\notin$ 276 million as of September 30, 2021 and  $\notin$ (1) million of cumulative other comprehensive income presented within equity was attributable to the disposal group.

# STAINLESS STEEL BUSINESS DISPOSAL GROUP

| million €  | Sept. 30, 2021 |
|--|----------------|
| Intangible assets  | 22             |
| Property, plant and equipment (inclusive of investment property) |                |
| Investments accounted for using the equity method                | 17             |
| Other financial assets   | 7              |
| Deferred tax assets  | 60             |
| Inventories  | 521            |
| Trade accounts receivable  | 477            |
| Other current financial assets                                   | 6              |
| Other current non-financial assets                               | 8              |
| Current income tax assets  | 12             |
| Cash and cash equivalents  | 6              |
| Assets held for sale   | 1,419          |
| Provisions for pensions and similar obligations                  | 20             |
| Provisions for other non-current employee benefits               | 1              |
| Other non-current provisions                                     | 15             |
| Non-current financial debt                                       | 1              |
| Provisions for current employee benefits                         | 1              |
| Other current provisions   | 24             |
| Current financial debt   | 1              |
| Trade accounts payable   | 577            |
| Other current financial liabilities                              | 9              |
| Contract liabilities   |                |
| Other current non-financial liabilities                          | 59             |
| Liabilities associated with assets held for sale                 | 747            |

# Disposals

In the 9 months ended June 30, 2022, besides some smaller disposals in the Materials Services segment, the sale was closed of the two disposal groups, Infrastructure and the stainless steel business; based on their values at the respective disposal dates, the transactions had the following total effect on the consolidated financial statements:

# DISPOSALS

| million €  | 9 months<br>ended<br>June 30, 2022 |
|--|------------------------------------|
| Other intangible assets  |                                    |
| Property, plant and equipment (inclusive of investment property)                   | 268                                |
| Investments accounted for using the equity method                                  |                                    |
| Other non-current financial assets   | 7                                  |
| Deferred tax assets  | 60                                 |
| Inventories  | 619                                |
| Trade accounts receivable  | 533                                |
| Other current financial assets   | 28                                 |
| Other current non-financial assets   |                                    |
| Current income tax assets  | 12                                 |
| Cash and cash equivalents  |                                    |
| Total assets disposed of   | 1,670                              |
| Provisions for pensions and similar obligations                                    | 39                                 |
| Provisions for other non-current employee benefits                                 | 2                                  |
| Other non-current provisions   | 15                                 |
| Non-current financial debt   | 24                                 |
| Other non-current financial liabilities  | 19                                 |
| Provisions for current employee benefits   | 1                                  |
| Other current provisions   | 18                                 |
| Current income tax liabilities   | 9                                  |
| Current financial debt   | 255                                |
| Trade accounts payable   | 696                                |
| Other current financial liabilities  | 21                                 |
| Other current non-financial liabilities  | 109                                |
| Total liabilities disposed of  | 1,208                              |
| Net assets disposed of   | 462                                |
| Cumulative other comprehensive income  | (11)                               |
| Non-controlling interest   | (1)                                |
| Gain/(loss) resulting from the disposals   | (15)                               |
| Selling price / Consideration received   | 435                                |
| Sale of day-to-day receivables   | 288                                |
| Selling price / consideration received inclusive of sale of day-to-day receivables | 723                                |
| Thereof: paid in cash and cash equivalents   | 664                                |
| Thereof: paid in debt instruments  | 60                                 |

# 03 Total equity

The following authorizations were issued by the resolution of the Annual General Meeting of thyssenkrupp AG on February 4, 2022:

The Executive Board of thyssenkrupp AG was authorized, with the approval of the Supervisory Board, to increase the capital stock of the company once or several times in installments, on or before February 3, 2027 by up to  $\notin$ 300 million by issuing up to 117,187,500 new no-par bearer shares in exchange for cash and/or contribution in kind (authorized capital). The shareholders are in principal entitled to subscription rights. However, the Executive Board is authorized, with the approval of the Supervisory Board, to exclude shareholder subscription rights in certain cases; the option of excluding subscription rights is limited to 10% of the capital stock.

The Executive Board was authorized, with the approval of the Supervisory Board, to issue once or several times in installments, including simultaneously in different tranches, on or before February 3, 2027 subordinated or senior bearer or registered warrant and/or convertible bonds, participation rights and/or participating bonds and combinations of these instruments in the total par value of up to  $\notin$ 2 billion with or without limited terms and, in the case of warrant and/or convertible bonds, to grant to or impose on their holders or creditors option or conversion rights or option or conversion obligations for no-par bearer shares of thyssenkrupp AG with a total share of the capital stock of up to  $\notin$ 250 million in accordance with the conditions of these instruments. They can be issued in exchange for cash or contributions in kind. The Executive Board is authorized, with the approval of the Supervisory Board, to exclude shareholder subscription rights in certain cases; the option of excluding subscription rights is limited to 10% of the capital stock.

Furthermore the Executive Board was authorized to conditionally increase the capital stock by up to  $\notin$ 250 million by issue of up to 97,656,250 no-par bearer shares (conditional capital). The conditional capital increase shall be used to grant no-par bearer shares upon exercise of an option of the Company to grant no-par shares of thyssenkrupp AG in whole or in part instead of payment of the cash amount due to the holders or creditors of convertible and/or warrant bonds, participation rights, participating bonds and combinations of these instruments that are issued by thyssenkrupp AG or a Group company on or before February 3, 2027.

The Executive Board was authorized on or before February 3, 2027 to purchase treasury shares up to a total of 10% of the capital stock at the time of the resolution or – if lower – at the time the authorization is exercised and use them for the purpose expressly stated in the authorization resolution and for all legally permissible purposes. The Executive Board is authorized under certain circumstances to exclude shareholders' tender rights when purchasing treasury shares or subscription rights when using treasury shares. The resolution also includes authorization to use derivatives (put options, call options, forward purchase contracts or a combination thereof) in connection with the purchase of treasury shares and to exclude tender and subscription rights. The Supervisory Board of thyssenkrupp AG may determine that measures of the Executive Board under these shareholder resolutions are subject to its approval.

# 04 Provisions for pensions and similar obligations

Based on updated interest rates and fair value of plan assets, an updated valuation of pension obligations was performed as of June 30, 2022.

# **PROVISIONS FOR PENSIONS AND SIMILAR OBLIGATIONS**

| million €  | Sept. 30, 2021 | June 30, 2022 |
|--|----------------|---------------|
| Pension obligations  | 7,647          | 5,703         |
| Partial retirement   | 290            | 241           |
| Other pension-related obligations  | 34             | 35            |
| Reclassification due to the presentation as liabilities associated with assets held for sale | (75)           | (27)          |
| Total  | 7,896          | 5,952         |

In the 1st quarter ended December 31, 2021, the reduction in the conversion rate for pension commitments in Liechtenstein resulted in a €24 million reversal of provisions for pensions to profit or loss.

The Group applied the following weighted average assumptions to determine pension obligations:

# WEIGHTED AVERAGE ASSUMPTIONS

|   | Sept. 30, 2021 |                 |       |         |                 | June 30, 2022 |
|---|----------------|-----------------|-------|---------|-----------------|---------------|
| in %  | Germany        | Other countries | Total | Germany | Other countries | Total         |
| Discount rate for accrued pension obligations | 0.90           | 1.51            | 1.04  | 3.20    | 3.01            | 3.15          |

# **05 Other provisions**

The restructuring provisions included in other provisions decreased by €107 million to €229 million compared with September 30, 2021. Additions in the amount of €32 million, mainly relating to the Steel Europe, Multi Tracks, Industrial Components and Materials Services segments, were outweighed mainly by amounts utilized.

# 06 Financial debt

The  $\leq 1,250$  million bond originally due on March 3, 2022 was redeemed early on December 3, 2021 in accordance with an early redemption option under the terms and conditions of issue. Furthermore, the  $\leq 100$  million loan note due on December 14, 2021 was repaid on schedule in the 1st quarter.

An €8 million loan note of thyssenkrupp AG was due on June 30, 2022. At the same time, a new €8 million loan note due on June 30, 2025 was issued.

# **07** Contingencies and commitments

# Contingencies

thyssenkrupp AG as well as, in individual cases, its subsidiaries have issued or have had guarantees in favour of business partners or lenders. The following table shows obligations under guarantees where the principal debtor is not a consolidated group company:

### **CONTINGENCIES** Maximum potential amount of future payments as of Provision as of million € June 30, 2022 June 30, 2022 1 57 Advance payment bonds Performance bonds 20 0 Other guarantees 5 0 1 Total 82

The thyssenkrupp group has issued or has had issued guarantees for TK Elevator GmbH and its subsidiaries in favor of their customers which decreased by  $\notin$ 34 million to  $\notin$ 24 million as of June 30, 2022 compared to September 30, 2021. The buyer consortium has undertaken to indemnify thyssenkrupp against expenses in connection with the guarantees until they are fully discharged. As additional security, thyssenkrupp has received guarantees in the same amount from the buyer.

The basis for possible payments under the guarantees is always the non-performance of the principal debtor under a contractual agreement, e.g. late delivery, delivery of non-conforming goods under a contract or non-performance with respect to the warranted quality.

All guarantees are issued by or issued by instruction of thyssenkrupp AG or subsidiaries upon request of the principal debtor obligated by the underlying contractual relationship and are subject to recourse provisions in case of default. If such a principal debtor is a company owned fully or partially by a foreign third party, the third party is generally requested to provide additional collateral in a corresponding amount.

# Commitments and other contingencies

Due to the high volatility of iron ore prices, in the Steel Europe segment the existing long-term iron ore and iron ore pellets supply contracts are measured for the entire contract period at the iron ore prices applying as of the respective balance sheet date. Compared with September 30, 2021, purchasing commitments decreased significantly by around  $\notin$ 1.1 billion to  $\notin$ 1.5 billion due to price and volume movements.

The transmission grid operator Amprion GmbH has filed a claim against Hüttenwerke Krupp Mannesmann (HKM) for information and payment of EEG levies and interest on account of the in-house production of electricity by thyssenkrupp Steel Europe AG plants for calendar years 2014 to 2019 by way of an action by stages, and notified thyssenkrupp Steel Europe AG of the dispute. Because of its contractual obligations, thyssenkrupp Steel Europe AG is liable to HKM for recourse in the event that Amprion wins the case. In the 3rd quarter, HKM asked the plaintiff to enter into a settlement pursuant to section 104 (5) of the German Renewable Energies Act (EEG) as of June 30, 2022. Based on the statutory provision, HKM has a right to refuse performance with regard to the EEG levy for 2014 to 2020 after the settlement has been entered into. thyssenkrupp has recognized a provision in the double-digit million range for the EEG levy to be paid in exchange for electricity purchases in 2021 and 2022. The additional risk from these proceedings explained in the Annual Report 2020/2021 (page 215) with regard to contingent liabilities will no longer apply when the settlement is entered into; the other proceedings reported at the same place will continue to exist.

There have been no material changes to the other commitments and contingencies since the end of fiscal year 2020/2021.

# **08** Financial instruments

The carrying amounts of trade accounts receivable measured at amortized cost, other current financial assets as well as cash, cash equivalents and time deposits equal their fair values. For trade accounts receivable measured at fair value, the fair value equals the carrying amount less impairment losses recognized in other comprehensive income.

For the preference shares in connection with the Elevator investment, which are classified as equity instruments, the option was exercised to recognize them at fair value in equity (without recycling) due to their significance. Debt instruments disclosed in the balance sheet item "Other financial assets – non-current" include the loans from the elevator transaction, which are measured at amortized cost; see also Note 02. Other equity and debt instruments are in general measured income-effective at fair value, which is based to the extent available on market prices as of the interim balance sheet date or internal valuation models.

The fair value of foreign currency forward transactions is determined on the basis of the middle spot exchange rate applicable as of the interim balance sheet date, and taking account of forward premiums or discounts arising for the respective remaining contract term compared to the contracted forward exchange rate. Common methods for calculating option prices are used for foreign currency options. The fair value of an option is influenced not only by the remaining term of an option, but also by other factors, such as current amount and volatility of the underlying exchange or base rate.

Interest rate swaps and cross currency swaps are measured at fair value by discounting expected cash flows on the basis of market interest rates applicable for the remaining contract term. In the case of cross currency swaps, the exchange rates for each foreign currency, in which cash flows occur, are also included.

The fair value of commodity futures is based on published price quotations. It is measured as of the interim balance sheet date, both internally and by external financial partners.

The carrying amounts of trade accounts payable and other current liabilities equal their fair values. The fair value of fixed rate noncurrent liabilities equals the present value of expected cash flows. Discounting is based on interest rates applicable as of the balance sheet date. The carrying amounts of floating rate liabilities equal their fair values.

Financial liabilities measured at amortized cost with a carrying amount of €8,335 million as of June 30, 2022 (September 30, 2021: €9,585 million) have a fair value of €8,222 million (September 30, 2021: €9,673 million) that was determined based on fair value measurement attributable to level 2.

Financial assets and liabilities measured at fair value could be categorized in the following three level fair value hierarchy:

# FAIR VALUE HIERARCHY AS OF SEPT. 30, 2021

| million €                                       | Sept. 30, 2021 | Level 1 | Level 2 | Level 3 |
|---|----------------|---------|---------|---------|
| Financial assets at fair value                  |                |         |         |         |
| Fair value recognized in profit or loss         |                |         |         |         |
| Derivatives not qualifying for hedge accounting | 75             | 0       | 75      | 0       |
| Equity instruments                              | 12             | 7       | 5       | 0       |
| Fair value recognized in equity                 |                |         |         |         |
| Trade accounts receivable                       | 1,891          |         |         | 1,891   |
| Equity instruments                              | 59             |         |         | 59      |
| Debt instruments (measured at fair value)       | 25             | 25      | 0       | 0       |
| Derivatives qualifying for hedge accounting     | 220            | 0       | 220     | 0       |
| Total   | 2,283          | 32      | 301     | 1,950   |
| Financial liabilities at fair value             |                |         |         |         |
| Fair value recognized in profit or loss         |                |         |         |         |
| Derivatives not qualifying for hedge accounting | 114            | 0       | 114     | 0       |
| Fair value recognized in equity                 |                |         |         |         |
| Derivatives qualifying for hedge accounting     | 147            | 0       | 147     | 0       |
| Total   | 260            | 0       | 260     | 0       |

# FAIR VALUE HIERARCHY AS OF JUNE 30, 2022

| million €                                       | June 30, 2022 | Level 1 | Level 2 | Level 3 |
|---|---------------|---------|---------|---------|
| Financial assets at fair value                  |               |         |         |         |
| Fair value recognized in profit or loss         |               |         |         |         |
| Derivatives not qualifying for hedge accounting | 121           | 0       | 121     | 0       |
| Equity instruments                              | 12            | 7       | 5       | 0       |
| Fair value recognized in equity                 |               |         |         |         |
| Trade accounts receivable                       | 3,055         |         |         | 3,055   |
| Equity instruments                              | 62            |         |         | 62      |
| Debt instruments (measured at fair value)       | 30            | 30      | 0       | 0       |
| Derivatives qualifying for hedge accounting     | 31            | 0       | 31      | 0       |
| Total   | 3,312         | 37      | 157     | 3,117   |
| Financial liabilities at fair value             |               |         |         |         |
| Fair value recognized in profit or loss         |               |         |         |         |
| Derivatives not qualifying for hedge accounting | 121           | 0       | 121     | 0       |
| Fair value recognized in equity                 |               |         |         |         |
| Derivatives qualifying for hedge accounting     | 105           | 0       | 105     | 0       |
| Total   | 226           | 0       | 226     | 0       |

The fair value hierarchy reflects the significance of the inputs used to determine fair values. Financial instruments with fair value measurement based on quoted prices in active markets are disclosed in level 1. In level 2 determination of fair values is based on observable inputs, e.g. foreign exchange rates. Level 3 comprises financial instruments for which the fair value measurement is based on unobservable inputs using recognized valuation models.

In the reporting quarter there were no reclassifications between level 1 and level 2. For the trade accounts receivable classified as level 3, the fair value equals the carrying amount less impairment losses recognized in other comprehensive income.

Changes of the equity instruments included in level 3 were as follows:

# **RECONCILIATION LEVEL 3 FINANCIAL INSTRUMENTS**

| million €                    |    |
|------------------------------|----|
| Balance as of Sept. 30, 2021 | 59 |
| Changes income non-effective | 3  |
| Balance as of June 30, 2022  | 62 |

The equity instruments based on individual measurement parameters and recognized at fair value include only the preference shares from the Elevator investment. The shares were measured taking into account expected cash flows on the basis of recognized financial mathematical models and taking into account the market data available at the balance sheet date. The effect resulting from the measurement is reported directly in equity under other comprehensive income under the item "Fair value measurement of equity instruments".

# Impairment of trade accounts receivable and contract assets

thyssenkrupp has developed the following model to determine expected credit losses, in particular expected default rates for trade accounts receivable:

The expected default rates are mainly derived from external credit information and ratings for each counterparty, which allows more accurate calculation of the probability of default compared with the formation of rating classes. The customer risk numbers assigned by trade credit insurers and the creditworthiness information provided by credit agencies are translated into an individual probability of default per customer using a central allocation system. This individual probability of default per customer is used uniformly throughout the thyssenkrupp group. The information is updated quarterly. If no rating information is available at counterparty level, an assessment is made based on the average probability of default for each segment plus an appropriate risk premium. For the group financial statements as of June 30, 2022, the latest external credit information and ratings were used, which already take into account current expectations of the possible effects of the coronavirus pandemic and the war in Ukraine.

# **09 Segment reporting**

Segment reporting follows thyssenkrupp's internal control concept.

Segment information for the 9 months ended June 30, 2021 and 2022 and for the 3rd quarter ended June 30, 2021 and 2022, respectively is as follows:

| million €                          | Materials<br>Services | Industrial<br>Components | Automotive<br>Technology | Steel<br>Europe | Marine<br>Systems | Multi<br>Tracks | Corporate<br>Headquarters | Reconciliation | Elevator<br>Technology <sup>1)</sup> | Group <sup>2</sup> |
|------------------------------------|-----------------------|--------------------------|--------------------------|-----------------|-------------------|-----------------|---------------------------|----------------|--------------------------------------|--------------------|
| 9 months ended<br>June 30, 2021    |                       |                          | <u>_</u>                 |                 |                   |                 |                           | ·              |                                      |                    |
| External sales                     | 8,186                 | 1,863                    | 3,456                    | 5,839           | 1,450             | 3,738           | 8                         | 35             | 0                                    | 24,575             |
| Internal sales within the group    | 359                   | 15                       | 3                        | 732             | 1                 | 305             | 4                         | (1,418)        | 0                                    | C                  |
| Sales                              | 8,545                 | 1,877                    | 3,459                    | 6,572           | 1,450             | 4,043           | 12                        | (1,383)        | 0                                    | 24,575             |
| EBIT                               | 411                   | 247                      | 245                      | (84)            | (1)               | (355)           | (162)                     | (1)            | (17)3)                               | 284                |
| Adjusted EBIT                      | 363                   | 266                      | 234                      | 87              | (2)               | (236)           | (146)                     | (3)            | 0                                    | 564                |
| 9 months ended<br>June 30, 2022    |                       |                          |                          |                 |                   |                 |                           |                |                                      |                    |
| External sales                     | 12,271                | 2,000                    | 3,447                    | 8,493           | 1,262             | 3,085           | 1                         | 12             | 0                                    | 30,571             |
| Internal sales within the group    | 257                   | 12                       | 9                        | 1,126           | 2                 | 176             | 4                         | (1,586)        | 0                                    | 0                  |
| Sales                              | 12,528                | 2,012                    | 3,456                    | 9,619           | 1,264             | 3,262           | 5                         | (1,574)        | 0                                    | 30,571             |
| EBIT                               | 943                   | 177                      | 17                       | 604             | 4                 | (172)           | (149)                     | (38)           | 93)                                  | 1,396              |
| Adjusted EBIT                      | 941                   | 170                      | 47                       | 980             | 12                | (96)            | (119)                     | (34)           | 0                                    | 1,901              |
| 3rd quarter ended<br>June 30, 2021 |                       |                          |                          |                 |                   |                 |                           |                |                                      |                    |
| External sales                     | 3,120                 | 626                      | 1,075                    | 2,133           | 396               | 1,315           | 1                         | 10             | 0                                    | 8,676              |
| Internal sales within the group    | 169                   | 4                        | 1                        | 284             | 0                 | 105             | 1                         | (565)          | 0                                    | 0                  |
| Sales                              | 3,289                 | 630                      | 1,077                    | 2,416           | 396               | 1,421           | 2                         | (555)          | 0                                    | 8,676              |
| EBIT                               | 268                   | 59                       | 55                       | 55              | (9)               | (38)            | (52)                      | (3)            | (2)3)                                | 332                |
| Adjusted EBIT                      | 232                   | 68                       | 51                       | 19              | (9)               | (45)            | (44)                      | (6)            | 0                                    | 266                |
| 3rd quarter ended<br>June 30, 2022 |                       |                          |                          |                 |                   |                 |                           |                |                                      |                    |
| External sales                     | 4,723                 | 698                      | 1,204                    | 3,195           | 409               | 717             | 0                         | 3              | 0                                    | 10,950             |
| Internal sales within the group    | 69                    | 3                        | 2                        | 363             | 2                 | 11              | 1                         | (452)          | 0                                    | C                  |
| Sales                              | 4,793                 | 702                      | 1,206                    | 3,558           | 411               | 728             | 1                         | (449)          | 0                                    | 10,950             |
| EBIT                               | 393                   | 53                       | (17)                     | (3)             | 2                 | (73)            | (41)                      | (10)           | 03)                                  | 305                |
| Adjusted EBIT                      | 386                   | 49                       | 6                        | 376             | 3                 | (62)            | (31)                      | (5)            | 0                                    | 721                |

 $^{\scriptscriptstyle 1)}$  Discontinued operation (see Note 02).

2) Inclusive of disposal groups

<sup>3)</sup> It refers to expenses and income directly related to the Elevator sale that reconcile to group EBIT (see Note 02).

Compared with September 30, 2021, average capital employed decreased by €453 million to €1,233 million at Marine Systems and by €544 million to €287 million at Multi Tracks, while it increased by €1,274 million to €3,861 million at Materials Services, by €233 million to €1,609 million at Industrial Components and by €1,472 million to €5,535 million at Steel Europe as of June 30, 2022.

The column "Reconciliation" breaks down as following:

# **BREAKDOWN RECONCILIATION**

| million €                       | Service Units | Special Units | Consolidation | Reconciliation |
|---------------------------------|---------------|---------------|---------------|----------------|
| 9 months ended June 30, 2021    |               |               |               |                |
| External sales                  |               | 5             | 0             | 35             |
| Internal sales within the group | 174           | 35            | (1,627)       | (1,418)        |
| Sales                           | 205           | 40            | (1,627)       | (1,383)        |
| EBIT                            | 2             | (1)           | (2)           | (1)            |
| Adjusted EBIT                   | 2             | (4)           | 0             | (3)            |
| 9 months ended June 30, 2022    |               |               |               |                |
| External sales                  |               | 1             | 0             | 12             |
| Internal sales within the group | 152           | 25            | (1,763)       | (1,586)        |
| Sales                           | 163           | 26            | (1,764)       | (1,574)        |
| EBIT                            | 1             | (23)          | (17)          | (38)           |
| Adjusted EBIT                   | 1             | (18)          | (17)          | (34)           |
| 3rd quarter ended June 30, 2021 |               |               |               |                |
| External sales                  | 10            | 0             | 0             | 10             |
| Internal sales within the group | 60            | 11            | (636)         | (565)          |
| Sales                           | 70            | 10            | (636)         | (555)          |
| EBIT                            | 2             | (1)           | (5)           | (3)            |
| Adjusted EBIT                   | 2             | (5)           | (3)           | (6)            |
| 3rd quarter ended June 30, 2022 |               | <u></u>       |               |                |
| External sales                  | 4             | (1)           | 0             | 3              |
| Internal sales within the group | 51            | 9             | (512)         | (452)          |
| Sales                           | 56            | 8             | (512)         | (449)          |
| EBIT                            | 1             | (13)          | 2             | (10)           |
| Adjusted EBIT                   | 1             | (8)           | 2             | (5)            |

The reconciliation of the earnings figure EBIT to EBT according to the statement of income is presented below:

# RECONCILIATION EBIT TO INCOME/(LOSS) FROM CONTINUING OPERATIONS BEFORE TAX

| million €   | 9 months<br>ended<br>June 30, 2021 | 9 months<br>ended<br>June 30, 2022 | 3rd quarter<br>ended<br>June 30, 2021 | 3rd quarter<br>ended<br>June 30, 2022 |
|---|------------------------------------|------------------------------------|---------------------------------------|---------------------------------------|
| Adjusted EBIT as presented in segment reporting   | 564                                | 1,901                              | 266                                   | 721                                   |
| Special items <sup>1)</sup>   | (280)                              | (506)                              | 66                                    | (416)                                 |
| EBIT as presented in segment reporting  | 284                                | 1,396                              | 332                                   | 305                                   |
| + Non-operating income/(expense) from companies accounted for using the equity method       | (108)                              | (148)                              | (55)                                  | (79)                                  |
| + Finance income  | 540                                | 911                                | 173                                   | 415                                   |
| – Finance expense   | (717)                              | (1,051)                            | (228)                                 | (458)                                 |
| - Items of finance income assigned to EBIT based on economic classification                 | (2)                                | (3)                                | (2)                                   | (3)                                   |
| + Items of finance expense assigned to EBIT based on economic classification                | 8                                  | (1)                                | 3                                     | 0                                     |
| Income/(loss) group (net of tax)  | 5                                  | 1,102                              | 223                                   | 180                                   |
| – Income/(loss) from discontinued operations (before tax)                                   | 17                                 | (9)                                | 2                                     | 0                                     |
| Income/(loss) from continuing operations before tax as presented in the statement of income | 23                                 | 1,094                              | 224                                   | 180                                   |

<sup>1)</sup> Refer to the explanation of the special items of the quarter in the "Report on the economic position" in "Segment reporting".

In the current nine-month reporting period, special items were mainly attributable to impairment losses in the Steel Europe, Multi Tracks and Automotive Technology segments, disposal gains/losses on the deconsolidation of Infrastructure and the stainless steel business, consulting costs in connection with a possible IPO of thyssenkrupp nucera at Multi Tracks, and project expenses in connection with M & A transactions at Corporate Headquarters.

# 10 Sales

Sales and sales from contracts with customers are presented below:

| SALES  |                       |                          |                          |                 |                   |                 |                           |                |        |
|--|-----------------------|--------------------------|--------------------------|-----------------|-------------------|-----------------|---------------------------|----------------|--------|
| million €                                    | Materials<br>Services | Industrial<br>Components | Automotive<br>Technology | Steel<br>Europe | Marine<br>Systems | Multi<br>Tracks | Corporate<br>Headquarters | Reconciliation | Group  |
| 9 months ended June 30, 2021                 |                       |                          |                          |                 |                   |                 |                           |                |        |
| Sales from sale of finished products         | 1,126                 | 1,589                    | 2,674                    | 6,089           | 33                | 1,978           | 0                         | (920)          | 12,570 |
| Sales from sale of merchandise               | 7,176                 | 224                      | 290                      | 59              | 7                 | 290             | 0                         | (343)          | 7,703  |
| Sales from rendering of services             | 365                   | 6                        | 127                      | 173             | 36                | 332             | 12                        | (101)          | 950    |
| Sales from construction contracts            | 9                     | 0                        | 356                      | 0               | 1,354             | 1,406           | 0                         | (16)           | 3,109  |
| Other sales from contracts with customers    | 0                     | 57                       | 11                       | 252             | 21                | 35              | 0                         | (14)           | 361    |
| Subtotal sales from contracts with customers | 8,677                 | 1,876                    | 3,459                    | 6,573           | 1,450             | 4,039           | 12                        | (1,394)        | 24,693 |
| Other sales                                  | (132)                 | 1                        | 0                        | (1)             | 0                 | 3               | 0                         | 11             | (118)  |
| Total  | 8,545                 | 1,877                    | 3,459                    | 6,572           | 1,450             | 4,043           | 12                        | (1,383)        | 24,575 |
| 9 months ended June 30, 2022                 |                       |                          |                          |                 |                   |                 |                           | ;;;            |        |
| Sales from sale of finished products         | 1,640                 | 1,668                    | 2,657                    | 8,861           | 34                | 1,397           | 0                         | (1,236)        | 15,020 |
| Sales from sale of merchandise               | 10,432                | 256                      | 252                      | 222             | 4                 | 225             | 0                         | (285)          | 11,106 |
| Sales from rendering of services             | 440                   | 7                        | 148                      | 161             | 38                | 374             | 5                         | (103)          | 1,070  |
| Sales from construction contracts            | 7                     | 0                        | 389                      | 0               | 1,174             | 1,228           | 0                         | (16)           | 2,781  |
| Other sales from contracts with customers    | 0                     | 79                       | 14                       | 401             | 13                | 39              | 0                         | (14)           | 532    |
| Subtotal sales from contracts with customers | 12,518                | 2,010                    | 3,459                    | 9,645           | 1,263             | 3,262           | 5                         | (1,653)        | 30,509 |
| Other sales                                  | 10                    | 2                        | (3)                      | (27)            | 1                 | 0               | 0                         | 79             | 63     |
| Total  | 12,528                | 2,012                    | 3,456                    | 9,619           | 1,264             | 3,262           | 5                         | (1,574)        | 30,571 |

# thyssenkrupp interim report 9 months 2021 / 2022 Condensed interim financial statements of the thyssenkrupp group | thyssenkrupp group – Selected notes

# SALES

| million €                                       | Materials<br>Services | Industrial<br>Components | Automotive<br>Technology | Steel<br>Europe | Marine<br>Systems | Multi<br>Tracks | Corporate<br>Headquarters | Reconciliation | Group  |
|---|-----------------------|--------------------------|--------------------------|-----------------|-------------------|-----------------|---------------------------|----------------|--------|
| 3rd quarter ended June 30, 2021                 |                       |                          |                          |                 |                   |                 |                           |                |        |
| Sales from sale of finished products            | 407                   | 525                      | 842                      | 2,223           | 14                | 686             | 0                         | (334)          | 4,362  |
| Sales from sale of merchandise                  | 2,850                 | 80                       | 83                       | 23              | 3                 | 126             | 0                         | (170)          | 2,996  |
| Sales from rendering of services                | 126                   | 2                        | 41                       | 65              | 15                | 112             | 2                         | (38)           | 326    |
| Sales from construction contracts               | 4                     | 0                        | 106                      | 0               | 360               | 487             | 0                         | (6)            | 951    |
| Other sales from contracts with                 |                       |                          |                          |                 |                   |                 |                           |                |        |
| customers                                       | 0                     | 23                       | 3                        | 104             | 4                 | 10              | 0                         | (6)            | 138    |
| Subtotal sales from contracts with<br>customers | 3,386                 | 630                      | 1,076                    | 2,415           | 397               | 1,421           | 2                         | (553)          | 8,773  |
| Other sales                                     | (97)                  | 1                        | 0                        | 2               | 0                 | 0               | 0                         | (2)            | (97)   |
| Total   | 3,289                 | 630                      | 1,077                    | 2,416           | 396               | 1,421           | 2                         | (555)          | 8,676  |
| 3rd quarter ended June 30, 2022                 |                       |                          |                          |                 |                   |                 |                           |                |        |
| Sales from sale of finished products            | 599                   | 575                      | 923                      | 3,256           | 7                 | 159             | 0                         | (384)          | 5,135  |
| Sales from sale of merchandise                  | 3,745                 | 95                       | 94                       | 106             | 2                 | 25              | 0                         | (67)           | 4,000  |
| Sales from rendering of services                | 161                   | 2                        | 64                       | 58              | 11                | 141             | 1                         | (33)           | 405    |
| Sales from construction contracts               | 0                     | 0                        | 123                      | 0               | 381               | 385             | 0                         | (3)            | 886    |
| Other sales from contracts with customers       | 0                     | 27                       | 5                        | 156             | 10                | 18              | 0                         | (5)            | 211    |
| Subtotal sales from contracts with customers    | 4,506                 | 698                      | 1,209                    | 3,577           | 410               | 729             | 1                         | (493)          | 10,636 |
| Other sales                                     | 287                   | 3                        | (3)                      | (19)            | 1                 | (1)             | 0                         | 45             | 313    |
| Total   | 4,793                 | 702                      | 1,206                    | 3,558           | 411               | 728             | 1                         | (449)          | 10,950 |

# SALES FROM CONTRACTS WITH CUSTOMERS BY CUSTOMER GROUP

| million €                       | Materials<br>Services | Industrial<br>Components | Automotive<br>Technology | Steel<br>Europe | Marine<br>Systems | Multi<br>Tracks | Corporate<br>Headquarters | Reconciliation | Group  |
|---------------------------------|-----------------------|--------------------------|--------------------------|-----------------|-------------------|-----------------|---------------------------|----------------|--------|
| 9 months ended June 30, 2021    |                       |                          |                          |                 |                   |                 |                           |                |        |
| Automotive                      | 1,089                 | 610                      | 3,255                    | 1,898           | 0                 | 821             | 2                         | (13)           | 7,662  |
| Trading                         | 1,249                 | 78                       | 180                      | 1,480           | 11                | 359             | 1                         | (724)          | 2,633  |
| Engineering                     | 963                   | 1,083                    | 12                       | 165             | 10                | 714             | 0                         | (7)            | 2,940  |
| Steel and related processing    | 1,597                 | 16                       | 1                        | 1,569           | 0                 | 868             | 0                         | (611)          | 3,440  |
| Construction                    | 476                   | 16                       | 0                        | 22              | 0                 | 91              | 0                         | (7)            | 598    |
| Public sector                   | 46                    | 3                        | 0                        | 0               | 1,387             | 10              | 0                         | 6              | 1,452  |
| Packaging                       | 84                    | 1                        | 0                        | 910             | 0                 | 0               | 0                         | (5)            | 990    |
| Energy and utilities            | 69                    | 20                       | 0                        | 208             | 0                 | 31              | 0                         | 1              | 328    |
| Other customer groups           | 3,105                 | 49                       | 11                       | 321             | 42                | 1,145           | 8                         | (32)           | 4,649  |
| Total                           | 8,677                 | 1,876                    | 3,459                    | 6,573           | 1,450             | 4,039           | 12                        | (1,394)        | 24,693 |
| 9 months ended June 30, 2022    |                       |                          |                          |                 |                   |                 |                           |                |        |
| Automotive                      | 1,473                 | 749                      | 3,255                    | 2,219           | 0                 | 727             | 2                         | (62)           | 8,362  |
| Trading                         | 1,808                 | 188                      | 171                      | 2,254           | 5                 | 204             | 1                         | (925)          | 3,707  |
| Engineering                     | 1,374                 | 950                      | 18                       | 254             | 17                | 48              | 0                         | (19)           | 2,643  |
| Steel and related processing    | 2,356                 | 26                       | 2                        | 2,470           | 0                 | 599             | 0                         | (498)          | 4,955  |
| Construction                    | 762                   | 24                       | 0                        | 52              | 0                 | 27              | 0                         | (5)            | 861    |
| Public sector                   | 69                    | 5                        | 0                        | 3               | 1,228             | 0               | 0                         | (1)            | 1,304  |
| Packaging                       | 116                   | 1                        | 0                        | 1,282           | 0                 | 0               | 0                         | (6)            | 1,392  |
| Energy and utilities            | 123                   | 11                       | 0                        | 462             | 0                 | 15              | 0                         | (2)            | 607    |
| Other customer groups           | 4,437                 | 56                       | 13                       | 650             | 12                | 1,641           | 1                         | (134)          | 6,677  |
| Total                           | 12,518                | 2,010                    | 3,459                    | 9,645           | 1,263             | 3,262           | 5                         | (1,653)        | 30,509 |
| 3rd quarter ended June 30, 2021 |                       |                          |                          |                 |                   |                 |                           |                |        |
| Automotive                      | 382                   | 216                      | 1,000                    | 636             | 0                 | 293             | 1                         | 9              | 2,537  |
| Trading                         | 487                   | 25                       | 68                       | 764             | 3                 | 120             | 0                         | (456)          | 1,011  |
| Engineering                     | 395                   | 351                      | 4                        | 59              | 3                 | 212             | 0                         | (2)            | 1,022  |
| Steel and related processing    | 665                   | 5                        | 0                        | 390             | 0                 | 296             | 0                         | (65)           | 1,290  |
| Construction                    | 194                   | 7                        | 0                        | 10              | 0                 | 36              | 0                         | (4)            | 244    |
| Public sector                   | 19                    | 2                        | 0                        | 0               | 372               | 10              | 0                         | 4              | 405    |
| Packaging                       | 36                    | 0                        | 0                        | 330             | 0                 | 0               | 0                         | (5)            | 362    |
| Energy and utilities            | 26                    | 5                        | 0                        | 81              | 0                 | 10              | 0                         | 1              | 123    |
| Other customer groups           | 1,183                 | 19                       | 4                        | 144             | 19                | 445             | 1                         | (35)           | 1,779  |
| Total                           | 3,386                 | 630                      | 1,076                    | 2,415           | 397               | 1,421           | 2                         | (553)          | 8,773  |
| 3rd quarter ended June 30, 2022 |                       |                          |                          |                 |                   |                 |                           |                |        |
| Automotive                      | 521                   | 274                      | 1,133                    | 820             | 0                 | 164             | 0                         | (69)           | 2,844  |
| Trading                         | 854                   | 70                       | 65                       | 693             | 2                 | 4               | 0                         | (151)          | 1,539  |
| Engineering                     | 476                   | 315                      | 5                        | 95              | 8                 | 0               | 0                         | 0              | 899    |
| Steel and related processing    | 788                   | (1)                      | 1                        | 916             | 0                 | 14              | 0                         | (155)          | 1,563  |
| Construction                    | 250                   | 9                        | 0                        | 22              | 0                 | 0               | 0                         | 6              | 287    |
| Public sector                   | 15                    | 2                        | 0                        | 0               | 395               | 0               | 0                         | (10)           | 401    |
| Packaging                       | 43                    | 0                        | 0                        | 517             | 0                 | 0               | 0                         | (16)           | 544    |
| Energy and utilities            | 51                    | 2                        | 0                        | 187             | 0                 | 0               | 0                         | (5)            | 235    |
| Other customer groups           | 1,509                 | 26                       | 5                        | 326             | 5                 | 546             | 0                         | (94)           | 2,323  |
| Total                           | 4,506                 | 698                      | 1,209                    | 3,577           | 410               | 729             | 1                         | (493)          | 10,636 |

# SALES FROM CONTRACTS WITH CUSTOMERS BY REGION

| million €                          | Materials<br>Services | Industrial<br>Components | Automotive<br>Technology | Steel<br>Europe | Marine<br>Systems | Multi<br>Tracks | Corporate<br>Headquarters | Reconciliation | Group  |
|------------------------------------|-----------------------|--------------------------|--------------------------|-----------------|-------------------|-----------------|---------------------------|----------------|--------|
| 9 months ended June 30, 2021       | ,                     | <u> </u>                 |                          |                 |                   |                 | <u> </u>                  |                |        |
| German-speaking area <sup>1)</sup> | 3,295                 | 328                      | 1,116                    | 3,736           | 270               | 704             | 9                         | (973)          | 8,485  |
| Western Europe                     | 1,462                 | 299                      | 516                      | 1,376           | 103               | 1,276           | 0                         | (248)          | 4,785  |
| Central and Eastern Europe         | 1,317                 | 35                       | 191                      | 482             | 1                 | 292             | 0                         | (92)           | 2,226  |
| Commonwealth of Independent States | 30                    | 18                       | 8                        | 45              | 0                 | 106             | 0                         | 1              | 207    |
| North America                      | 1,986                 | 418                      | 767                      | 491             | 11                | 295             | 2                         | (79)           | 3,890  |
| South America                      | 37                    | 113                      | 46                       | 69              | 81                | 201             | 0                         | 3              | 550    |
| Asia / Pacific                     | 358                   | 40                       | 37                       | 37              | 404               | 295             | 0                         | (4)            | 1,167  |
| Greater China                      | 62                    | 583                      | 642                      | 102             | 7                 | 269             | 0                         | 1              | 1,667  |
| India                              | 37                    | 24                       | 6                        | 36              | 14                | 160             | 0                         | 0              | 278    |
| Middle East & Africa               | 93                    | 16                       | 129                      | 200             | 561               | 442             | 0                         | (3)            | 1,439  |
| Total                              | 8,677                 | 1,876                    | 3,459                    | 6,573           | 1,450             | 4,039           | 12                        | (1,394)        | 24,693 |
| 9 months ended June 30, 2022       |                       |                          |                          |                 |                   |                 |                           |                |        |
| German-speaking area <sup>1)</sup> | 4,399                 | 425                      | 1,124                    | 5,601           | 350               | 517             | 2                         | (1,235)        | 11,184 |
| Western Europe                     | 1,979                 | 378                      | 448                      | 2,009           | 178               | 870             | 0                         | (221)          | 5,642  |
| Central and Eastern Europe         | 1,930                 | 42                       | 155                      | 696             | 3                 | 224             | 0                         | (97)           | 2,953  |
| Commonwealth of Independent States | 27                    | 16                       | 6                        | 32              | 0                 | 81              | 0                         | (1)            | 162    |
| North America                      | 3,298                 | 528                      | 895                      | 642             | 11                | 313             | 2                         | (78)           | 5,611  |
| South America                      | 28                    | 160                      | 45                       | 105             | 70                | 168             | 0                         | (2)            | 575    |
| Asia / Pacific                     | 586                   | 50                       | 36                       | 44              | 261               | 232             | 0                         | (5)            | 1,204  |
| Greater China                      | 66                    | 350                      | 657                      | 77              | 4                 | 285             | 0                         | (10)           | 1,429  |
| India                              | 84                    | 37                       | 6                        | 69              | 16                | 272             | 0                         | (2)            | 483    |
| Middle East & Africa               | 121                   | 23                       | 86                       | 370             | 370               | 299             | 0                         | (3)            | 1,265  |
| Total                              | 12,518                | 2,010                    | 3,459                    | 9,645           | 1,263             | 3,262           | 5                         | (1,653)        | 30,509 |

# SALES FROM CONTRACTS WITH CUSTOMERS BY REGION

| million €                          | Materials<br>Services | Industrial<br>Components | Automotive<br>Technology | Steel<br>Europe | Marine<br>Systems | Multi<br>Tracks | Corporate<br>Headquarters | Reconciliation | Group  |
|------------------------------------|-----------------------|--------------------------|--------------------------|-----------------|-------------------|-----------------|---------------------------|----------------|--------|
| 3rd quarter ended June 30, 2021    |                       |                          | lecinology               | Luiope          | oystems           | Hucks           |                           |                | dioup  |
| German-speaking area <sup>1)</sup> | 1,251                 | 116                      | 339                      | 1,378           | 69                | 257             | 2                         | (395)          | 3,016  |
| Western Europe                     | 591                   | 94                       | 153                      | 497             | 44                | 451             | 0                         | (91)           | 1,739  |
| Central and Eastern Europe         | 537                   | 11                       | 63                       | 173             | 0                 | 90              | 0                         | (39)           | 836    |
| Commonwealth of Independent States | 8                     | 3                        | 4                        | 20              | 0                 | 40              | 0                         | 1              | 75     |
| North America                      | 776                   | 170                      | 250                      | 179             | 1                 | 118             | 1                         | (30)           | 1,465  |
| South America                      | 21                    | 39                       | 15                       | 24              | 65                | 74              | 0                         | 2              | 241    |
| Asia / Pacific                     | 122                   | 12                       | 12                       | 15              | 106               | 75              | 0                         | (1)            | 341    |
| Greater China                      | 33                    | 173                      | 213                      | 37              | 4                 | 104             | 0                         | 4              | 567    |
| India                              | 14                    | 8                        | 3                        | 14              | 5                 | 58              | 0                         | 0              | 102    |
| Middle East & Africa               | 33                    | 4                        | 24                       | 77              | 104               | 154             | 0                         | (5)            | 391    |
| Total                              | 3,386                 | 630                      | 1,076                    | 2,415           | 397               | 1,421           | 2                         | (553)          | 8,773  |
| 3rd quarter ended June 30, 2022    |                       |                          |                          |                 |                   |                 |                           | ·              |        |
| German-speaking area <sup>1)</sup> | 1,734                 | 152                      | 398                      | 2,027           | 105               | 85              | 0                         | (375)          | 4,126  |
| Western Europe                     | 656                   | 132                      | 153                      | 766             | 66                | 56              | 0                         | (67)           | 1,761  |
| Central and Eastern Europe         | 623                   | 15                       | 58                       | 258             | 0                 | 60              | 0                         | (6)            | 1,008  |
| Commonwealth of Independent States | 2                     | 8                        | 1                        | 5               | 0                 | 25              | 0                         | (1)            | 41     |
| North America                      | 1,156                 | 200                      | 324                      | 275             | 2                 | 101             | 1                         | (13)           | 2,045  |
| South America                      | 7                     | 63                       | 20                       | 34              | 26                | 57              | 0                         | (6)            | 201    |
| Asia / Pacific                     | 211                   | 19                       | 14                       | 16              | 103               | 74              | 0                         | 1              | 437    |
| Greater China                      | 28                    | 91                       | 210                      | 21              | 0                 | 77              | 0                         | (12)           | 415    |
| India                              | 46                    | 13                       | 3                        | 29              | 4                 | 84              | 0                         | (3)            | 176    |
| Middle East & Africa               | 41                    | 8                        | 29                       | 145             | 105               | 110             | 0                         | (11)           | 427    |
| Total                              | 4,506                 | 698                      | 1,209                    | 3,577           | 410               | 729             | 1                         | (493)          | 10,636 |

<sup>1)</sup> Germany, Austria, Switzerland, Liechtenstein

Of the sales from contracts with customers €3,642 million (prior year: €3,290 million) results in the 9 months ended June 30, 2022 and €1,043 million (prior year: €1,005 million) in the 3rd quarter ended June 30, 2022 from long-term contracts, while €26,867 million (prior year: €21,403 million) results in the 9 months ended June 30, 2022 and €9,593 million (prior year: €7,768 million) in the 3rd quarter ended June 30, 2022 from short-term contracts. €4,325 million (prior year: €3,893 million) relates in the 9 months ended June 30, 2022 and €1,309 million (prior year: €1,322 million) in the 3rd quarter ended June 30, 2022 to sales recognized over time, and €26,183 million (prior year: €20,800 million) relates in the 9 months ended June 30 2022 and €9,327 million (prior year: €7,452 million) in the 3rd quarter ended June 30, 2022 to sales recognized at a point in time.

# 11 Other income

Gains from premiums and from grants in the amount of  $\notin$ 16 million (prior year:  $\notin$ 22 million) in the 9 months ended June 30, 2022 and of  $\notin$ 3 million (prior year:  $\notin$ 4 million) in the 3rd quarter ended June 30, 2022 mainly include refunds of social security contributions in connection with the utilization of short-time work allowance in Germany, which the group received from the public sector. Furthermore other income includes  $\notin$ 40 million (prior year:  $\notin$ 22 million) in the 9 months ended June 30, 2022 and  $\notin$ 15 million (prior year:  $\notin$ 2 million) in the 3rd quarter ended June 30, 2022 resulting from insurance compensation.

# 12 Financial income/(expense), net

The line item "Income from investments accounted for using the equity method" includes expenses in the amount of €148 million (prior year: €108 million) in the 9 months ended June 30, 2022 and of €79 million (prior year: €55 million) in the 3rd quarter ended June 30, 2022 from ordinary shares in Vertical Topco I S.A., Luxembourg, which are part of the Elevator investment (cf. Note 02) and are assigned to the Multi Tracks segment. This includes an impairment loss of €63 million, which has arisen from the increase in the carrying amount (before impairment) of the equity investment as well as the simultaneous decrease in its fair value less costs of disposal sell due to changes in the discount rate and the USD to EUR exchange rate. The fair value less costs to sell relevant for determining the impairment loss, which was determined by applying a discount rate (after tax) of 11.48%, amounts to a total of €519 million. The fair value less costs of disposal is assigned to level 3 of the fair value hierarchy in accordance with IFRS 13; it was determined using the expected cash flows on the basis of recognized financial mathematical models as well as using observable and unobservable inputs available as of the balance sheet date.

# 13 Earnings per share

Basic earnings per share are calculated as follows:

# EARNINGS PER SHARE (EPS)

|   | 9 months ended June 30, 2021 |                            | 9 months ended<br>June 30, 2022 |                            | 3rd quarter ended<br>June 30, 2021 |                            | 3rd quarter ended<br>June 30, 2022 |                            |
|---|------------------------------|----------------------------|---------------------------------|----------------------------|------------------------------------|----------------------------|------------------------------------|----------------------------|
|   | Total amount<br>in million € | Earnings per<br>share in € | Total amount<br>in million €    | Earnings per<br>share in € | Total amount<br>in million €       | Earnings per<br>share in € | Total amount<br>in million €       | Earnings per<br>share in € |
| Income/(loss) from continuing operations (net of tax)<br>(attributable to thyssenkrupp AG's shareholders) | (214)                        | (0.34)                     | 738                             | 1.19                       | 126                                | 0.20                       | 76                                 | 0.12                       |
| Income/(loss) from discontinued operations (net of tax) (attributable to thyssenkrupp AG's shareholders)  | (17)                         | (0.03)                     | 9                               | 0.01                       | (2)                                | 0.00                       | 0                                  | 0.00                       |
| Net income/(loss)<br>(attributable to thyssenkrupp AG's shareholders)                                     | (231)                        | (0.37)                     | 746                             | 1.20                       | 125                                | 0.20                       | 76                                 | 0.12                       |
| Weighted average shares   | 622,531,741                  |                            | 622,531,741                     |                            | 622,531,741                        |                            | 622,531,741                        |                            |

There were no dilutive securities in the periods presented.

# 14 Additional information to the statement of cash flows

The liquid funds considered in the statement of cash flows can be derived from the balance sheet position "Cash and cash equivalents" as following:

# **RECONCILIATION OF LIQUID FUNDS**

| million €  | June 30, 2021 | Sept. 30, 2021 | June 30, 2022 |
|--|---------------|----------------|---------------|
| Cash and cash equivalents according to the balance sheet | 9,408         | 8,974          | 5,860         |
| Cash and cash equivalents of disposal groups             | 0             | 42             | 65            |
| Liquid funds according to statement of cash flows        | 9,408         | 9,017          | 5,925         |

As of June 30, 2022 cash and cash equivalents of €16 million (June 30, 2021: €84 million; September 30, 2021: €44 million) result from the joint operation HKM.

# **15 Subsequent event**

At the date of publication of the interim report all closing conditions of the transaction to sell the mining business were fulfilled.

Essen, August 9, 2022

thyssenkrupp AG The Executive Board

Merz

Burkhard

Keysberg

# **Review report**

# To thyssenkrupp AG, Duisburg and Essen

We have reviewed the condensed consolidated interim financial statements – comprising the consolidated statement of financial position, the consolidated statement of income and the consolidated statement of comprehensive income, the consolidated statement of changes in equity, the consolidated statement of cash flows and selected explanatory notes – and the interim group management report of thyssenkrupp AG, Duisburg and Essen, for the period from October 1, 2021, to June 30, 2022, which are part of the quarterly financial report pursuant to § (Article) 115 WpHG ("Wertpapierhandelsgesetz" German Securities Trading Act). The preparation of the condensed consolidated interim financial statements in accordance with the IFRS applicable to interim financial reporting as adopted by the EU and of the interim group management report in accordance with the provisions of the German Securities Trading Act applicable to interim group management reports is the responsibility of the parent Company's Board of Managing Directors. Our responsibility is to issue a review report on the condensed consolidated interim financial statements and on the interim group management report based on our review.

We conducted our review of the condensed consolidated interim financial statements and the interim group management report in accordance with German generally accepted standards for the review of financial statements promulgated by the Institut der Wirtschaftsprüfer (Institute of Public Auditors in Germany) (IDW) and additional observed the International Standard on Review Engagements "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" (ISRE 2410). Those standards require that we plan and perform the review so that we can preclude through critical evaluation, with moderate assurance, that the condensed consolidated interim financial statements have not been prepared, in material respects, in accordance with the IFRS applicable to interim financial reporting as adopted by the EU and that the interim group management report has not been prepared, in material respects, in accordance with the provisions of the German Securities Trading Act applicable to interim group management reports. A review is limited primarily to inquiries of company personnel and analytical procedures and therefore does not provide the assurance attainable in a financial statement audit. Since, in accordance with our engagement, we have not performed a financial statement audit, we cannot issue an audit opinion.

Based on our review, no matters have come to our attention that cause us to presume that the condensed consolidated interim financial statements have not been prepared, in material respects, in accordance with the IFRS applicable to interim financial reporting as adopted by the EU nor that the interim group management report has not been prepared, in material respects, in accordance with the provisions of the German Securities Trading Act applicable to interim group management reports.

Essen, August 10, 2022

PricewaterhouseCoopers GmbH Wirtschaftsprüfungsgesellschaft

Michael Preiß (German Public Auditor) Philip Meyer zu Spradow (German Public Auditor)

# Additional information

# Contact and 2022/2023 financial calendar

# For more information please contact: 2022/2023 financial calendar

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November 17, 2022 Annual report 2021/2022 (October to September)

February 03, 2023 Annual General Meeting

February 14, 2023 Interim report 1st quarter 2022/2023 (October to December)

May 11, 2023 Interim report 1st half 2022/2023 (October to March)

August 10, 2023 Interim report 9 months 2022/2023 (October to June)

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## Forward-looking statements

This document contains forward-looking statements that reflect management's current views with respect to future events. Such statements are subject to risks and uncertainties that are beyond thyssenkrupp's ability to control or estimate precisely, such as the future market environment and economic conditions, the behavior of other market participants, the ability to successfully integrate acquired businesses and achieve anticipated synergies and the actions of government regulators. If any of these or other risks and uncertainties occur, or if the assumptions underlying any of these statements prove incorrect, then actual results may be materially different from those expressed or implied by such statements. thyssenkrupp does not intend or assume any obligation to update any forward-looking statements to reflect events or circumstances after the date of these materials.

## Rounding differences and rates of change

Percentages and figures in this report may include rounding differences. The signs used to indicate rates of change are based on economic aspects: Improvements are indicated by a plus (+) sign, deteriorations are shown in brackets ( ). Very high positive and negative rates of change (≥100% or ≤(100)%) are indicated by ++ and -- respectively.

### Variances for technical reasons

Due to statutory disclosure requirements the Company must submit this financial report electronically to the Federal Gazette (Bundesanzeiger). For technical reasons there may be variances in the accounting documents published in the Federal Gazette.

German and English versions of the financial report can be downloaded from the internet at www.thyssenkrupp.com. In the event of variances, the German version shall take precedence over the English translation.

# www.thyssenkrupp.com

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